Transener

2024

ANNUAL REPORT

Message from the General Director

Pablo Tarca
CEO

I am pleased to present Transener 2024 Annual Report—a year marked by the consolidation of our cultural transformation and progress toward the goals we have set for 2035.

In 2023, we began a journey of change, a "looking inwards" to rethink ourselves as a company. This year, we have taken significant steps in that direction, driven by our belief that we can generate a positive impact on people, on the electricity transmission system, and on the environment.

The challenges we have faced, such as the weather events that affected our lines in the South and Coastal regions, have only strengthened our determination. We have demonstrated our teams' responsiveness and efficiency, making the lines available in due time and form, even amidst challenging scenarios.

The repair of the synchronous compensators at Ezeiza Substation, which failed due to overload in the summer of 2023, is a clear example of our team's experience and commitment. This technically complex and unprecedented achievement reaffirms that our main asset is our people's knowledge and dedication.

The launch of the "TRANSENER 2035" project in April 2023 marked a significant milestone in our journey towards excellence. In this process, we aim not only for things to continue working but also to do so with maximum efficiency, driving us to reach our best version from inside.

The TESLA project is an example of how a process transformation—in this case, software migration—becomes an opportunity to review and optimize all company processes.

Looking forward, we envisage a scenario with great development opportunities for Transener and Transba. Dialogue with the authorities on key issues such as tariffs and system capacity has begun to yield tangible results, as evidenced by Resolution No. 507 from the Secretariat of Energy, which provides for the prioritization of the electric transmission network expansion plan to meet the growing demand in the Buenos Aires Metropolitan Area (AMBA) region.

We thank all who are part of Transener and Transba for their commitment and for making things happen. We are a team eager to play a leading role in the development of Argentina's high-voltage power transmission system.

We also thank our shareholders for the trust and for the freedom they provide us to operate. Their support is crucial to achieving our objectives.

I invite you to read this report to learn more about our management efforts, our projects, and our commitment to a more efficient and sustainable energy future.

Pablo Tarca

Transener

Table of Contents

Who We Are and What We Do

Our People

Our Business

Our Energy System

Our Future

Who We Are and What We Do

At Transener, we are engaged in the operation and maintenance of the Argentine high-voltage power transmission system. During 2024, we developed and pursued projects aimed at fostering a cultural transformation.

Our Company

We are responsible for the operation and maintenance of:

15,408 km
of transmission lines at 500 kV and 220 kV

13,302 km
kilometers directly

2,106 km
operated by independent transmission companies under our supervision.

Compañía de Transporte de Energía Eléctrica en Alta Tensión Transener S.A. ("Transener") is the holder of a Concession Agreement awarded by the Argentine Government by means of Decree No. 2743/1992 and Decree No. 1501/1993, as amended by Decree No. 1462/2005, for the operation and maintenance of the high-voltage power transmission system throughout the Argentine territory.

Transener's capital stock is comprised by Class A registered non-endorsable common shares accounting for 51% of the total capital stock and by Class B book-entry common shares accounting for the remaining 49%. Class B shares are listed and admitted to trading in Bolsas y Mercados Argentinos S.A. Each share has a nominal value of one Peso and is entitled to one vote.

Citelec is Transener's controlling shareholder, with a 52.65 per cent equity interest in the Company. Citelec owns all Class A shares and a 1.65 percent interest in Class B shares.

In addition, FGS ANSES owns an approximately 19.57 per cent interest in the remaining 47.35 per cent of Class B shares, with the other 27.78% being floating capital.

We began our activities on July 17, 1993. At present, we are responsible for the operation and maintenance of 15,408 kilometers of transmission lines at 500 kV and 220 kV, out of which we maintain and operate 13,301.8 kilometers directly, representing 85.8 % of the national extra high-voltage electricity network. The remaining 2,106.2 km are operated by independent transmission companies under our supervision. We are also responsible for the operation and maintenance of 60 transforming substations which are part of the Extra High-voltage System (53 of them directly and other 7 through the supervision of independent transmission companies), and for the operation and maintenance of the associated protection, communication, reactive power compensation, and automatic control systems.

We own and operate the network of Empresa de Transporte de Energía Eléctrica por Distribución Troncal de la Provincia de Buenos Aires, Transba S.A., holder of a Concession Agreement awarded by the Argentine Government by Resolution No. 346/1997, as amended by Decree No. 1460/2005. Transba operates and maintains 6,987 kilometers of high-voltage transmission lines ranging from 66kV to 220 kV and 114 ET.

As concession holders, we oversee projects and execute works for the enhancement of the transmission network and grant commercial operation permits. We also offer our customers assistance with technical issues in connection with the operation conditions and improvements of the network, and the needs for enhancing the transmission capacity to execute new projects.

We are a leading company in Argentina and a regional benchmark as a result of the ongoing improvement of our operating principles, service quality, and use of cutting-edge technology, and also as a result of our strong commitment to social development, respect and care for the environment, and energy efficiency.

Related Parties

Compañía Inversora en Transmisión Eléctrica Citelec S.A. (Citelec S.A.), a company primarily engaged in investing activities, is the controlling shareholder and owner of a 52.65 per cent equity interest in Compañía de Transporte de Energía Eléctrica en Alta Tensión Transener S.A. (Transener S.A.), a 0.07 per cent equity interest in Transener Internacional Ltda., and a 0.0000004784 per cent equity interest in Empresa de Transporte de Energía Eléctrica por Distribución Troncal de la Provincia de Buenos Aires Sociedad Anónima Transba S.A. (Transba S.A.).

As part of its state-owned company privatization program, the Argentine Government incorporated Transener S.A. on May 31, 1993 in order to own and operate the transmission assets comprising the network of Transener S.A. Transener S.A.'s privatization involved the sale of its majority equity interest by means of a public bidding process required by the Electric Power Law. On July 16, 1993, the majority equity interest in Transener S.A. was awarded to Citelec S.A.

Citelec S.A.'s capital stock is comprised as follows:

a. 50% is owned by Pampa Energía S.A., and

b. 50% is owned by Energía Argentina S.A.

Below is a brief summary of Citilec S.A.'s current shareholders and their respective equity interests in that company:

- **Pampa Energía S.A. is an Argentine corporation (sociedad anónima) incorporated in accordance with the laws of the Argentine Republic, which is primarily engaged in the study, exploration and exploitation of hydrocarbon wells, development of mining activities, manufacture, transportation and marketing of hydrocarbons and its derivatives; and electric power generation, transmission and distribution. It is also engaged in the business of investing in ventures and companies of any kind on its own behalf or on behalf of third parties or their associates in the Argentina Republic or abroad.**

- **Energía Argentina S.A. is an Argentine corporation controlled by the Argentine Government pursuant to Law No. 25,943. The company was created to be primarily engaged, either through or in partnership with third parties, in the country and abroad, in the following activities: study, exploration, and operation of solid, liquid, and/or gaseous hydrocarbon reserves; transportation, storage, distribution, refining, marketing, and industrialization of hydrocarbons and their direct and indirect derivatives; provision of transportation and distribution services for natural gas, either on its own account under the terms of Law 17,319 or pursuant to an authorization, license, or concession granted under the terms of Law 24,076, and its supplementing and implementing regulations; generation and marketing of bulk electricity; provision of electricity transmission or distribution public services under the terms of Law 24,065, and its supplementary and implementing regulations; prospecting, exploration, exploitation, development, preparation, and extraction of mineral substances—including their industrialized products and technological applications—covered under the Mining Code; production, exchange, manufacture, transformation, marketing, industrialization, operation, management, intermediation, representation, import, and export of material goods, natural resources, and intangibles, including through the acquisition of shares and the provision of services directly or indirectly related to mining activities; technology development, generation, production, transportation, distribution, storage, marketing, use, and application of hydrogen and other forms of alternative energy; hiring, as principal, delegated principal, engineer, or project inspector, for the execution of projects and works; import and export, purchase, sale, transportation, and leasing of materials and equipment related to these activities; execution of any project, study, advice, preparation of bidding documents, direction and/or inspection of works, and any other task related to the electricity sector expressly entrusted to it by the ARGENTINE SECRETARIAT OF ENERGY.**

In 1997, the Executive Branch of the Province of Buenos Aires awarded to Transener S.A. all of its Class "A", "B" and "C" shares of Transba S.A's capital stock. Class "C" shares were awarded on condition that they were allocated to the Employee's Stock Ownership Program ("PPAP") in accordance with the provisions in Chapter XII of Transba S.A.'s Bidding Terms and Conditions. Such program was created for the benefit of certain employees of Transba S.A.

As a result, Transener S.A. held an 89.9999995216% interest in Transba S.A.'s capital stock. The remaining interest was broken down as follows:

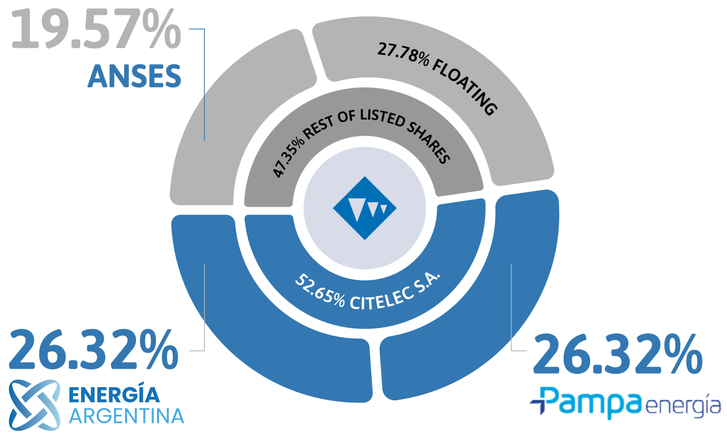
a. 0.0000004784% was held by Citelec S.A., and

b. 10% was allocated to the PPAP, at a price which was recognized in "Other non-current receivables" at historical cost.

On June 28, 2019, Transener S.A. became the owner of all shares allocated to the PPAP (41,806,717 Class "C" shares). Accordingly, Transener S.A. owns a 99.9999995216% interest in Transba S.A.'s capital stock.

On August 16, 2002, Transener S.A. incorporated Transener Internacional Ltda., a company based in the City of Brasilia, Republic of Brazil, subscribing 99.93% of its shares of stock. On March 25, 2012, the Board of Directors approved the release of Transener Internacional Ltda.'s operation and maintenance agreements.

CAPITAL STRUCTURE



Mission

Ensure the realization of our vision with a level of quality and efficiency that meets the expectations of the electrical market agents, employees, the community we serve, and our shareholders.

Vision

Lead the power transmission sector, orienting our management actions to the efficiency of international standards and sustainable development.

Corporate Values

We embrace ethical conduct that emphasizes the fulfillment of our mission while ensuring the safety of our employees and environmental stewardship, while abiding by applicable laws and regulations and our commitment to social responsibility.

To us, our primary assets are our human capital and its know-how.

We establish risk prevention as an operational philosophy that must be applied as rigorously as we seek to ensure our equipment ongoing availability.

The active involvement of our employees and teamwork are differentiating values above our economic and technological resources.

We are determined to improve every day, with technical excellence, addressing the expectations of the intended recipients of our work.

Main Consolidated Economic and Financial Indicators*

	2024	2023
Revenues	340,071.6	284,076.2
Operating income	112,867.2	30,066.2
Income before tax	106,053.8	24,381.3
Income for the year	70,241.6	14,324.2
Adjusted EBITDA (1)	151,310.7	66,306.6
Net earnings per share	156.89	31.33
Total assets	844,958.6	765,960.1
Capital expenditures	53,449.2	44,201.7
Shareholders' equity	619,523.2	549,756.3
Short-term financial indebtedness	-	544.3
Long-term financial indebtedness	-	-
Interest coverage	21.2 x	2.5 x
Financial indebtedness over total capitalization (2)	0.0%	0.1%

(*) In million Pesos, except for per share information or where otherwise stated.
(1) Adjusted EBITDA: Operating income plus depreciation and amortization.
(2) Total capitalization includes financial indebtedness plus shareholders' equity.

BOARD OF DIRECTORS

Chairman
Ricardo Alejandro Torres

Vice chairman
Marcelo Alejandro Corda

Permanent Directors
Brian R. Henderson
Tristán M. Socas
Carlos Iglesias
César Adrogué
Diego M. Moltedo
Eliana Stigol
Flavia Bevilacqua

Deputy Directors
María Carolina Sigwald
Pablo Alejandro Díaz
Carlos Pérez Bello
Luis Bozzani
Gabriela Boichuca
Hernán Castrogiovanni

SUPERVISORY COMMITTEE

Permanent Members
José D. Abelovich
Ximena Valle
Sandra Auditore

Deputy Members
Marcelo H. Fuxman
Norma Vicente Soutullo

AREA HEADS

CEO
Pablo F. Tarca

Administration and Finance
José S. Refort

Technical Area
Carlos E. Borga

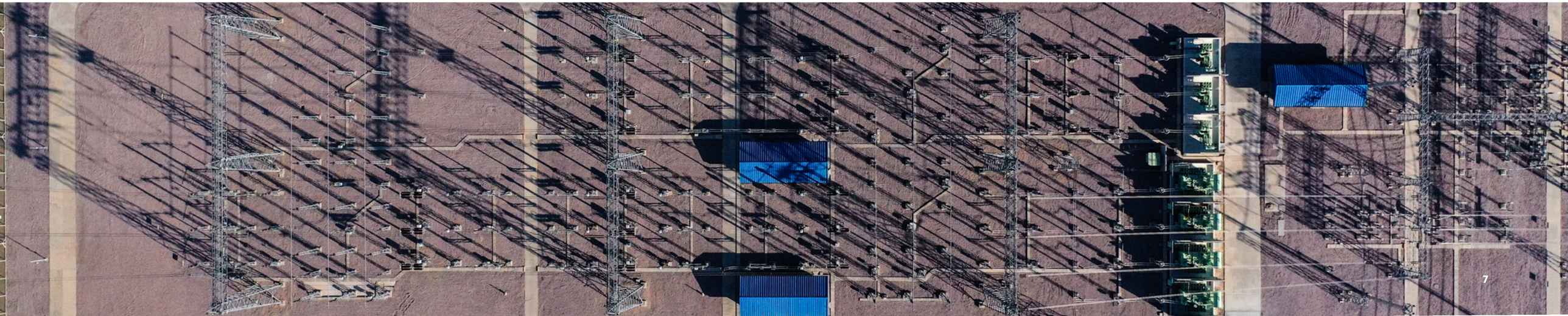
Human Resources
Hernán Dario Vanni

Legal and Regulatory Affairs
Laureano Horacio Pernasetti

AUDIT COMMITTEE

Chairman
Brian R. Henderson

Members
Carlos Iglesias
César Adrogué



Global Outlook

In 2024, we carried out the following actions:

Programa de Gestión del Conocimiento

Knowledge Forum

We reinforced our knowledge management efforts by organizing the second Knowledge Forum—an internal sharing platform to understand the latest advancements in our practices and processes

TESLA

TESLA Project

We continued working on the TESLA project based on the transformation and simplification of high-voltage system operation and maintenance processes to make them increasingly efficient.

Gestión de Riesgos

Risk Management

During 2024, we documented and shared within the organization the changes and improvements developed in 2023-2024. We provided strategic and operational arguments for our tariff claims for the 2025-2029 period.

We supported cultural transformation by training and raising awareness among new generations of risk managers about the commitment to “safety as a value,” and the importance of communication with stakeholders.

Environmental Policy

Every day, we strengthen our commitment to environmental preservation through our Environmental Policy, alongside sustainable actions in the execution of our tasks and community projects for biodiversity conservation.

MEGA

MEGA Project

We continued making progress with the implementation of the MEGA project by undergoing a migration process in our asset management strategy based on a predictive model.

Critical Infrastructure Works

We supervised and managed critical infrastructure works to enhance the robustness of the power transmission system.

Enterprise Social Responsibility

We reinforced our commitment to the community through various Enterprise Social Responsibility programs related to education, job creation, inclusion, health, equity, and environmental stewardship, in line with the UN 2030 Agenda for Sustainable Development and the Global Compact.

Reference Guide

We developed the Reference Guide to the High-Voltage Power Transmission System 2025-2032, presenting the main assumptions adopted for the period 2025-2032 regarding demand growth rates, expected additions of transmission equipment and transformation of the Argentine Electrical Grid (locally known as SADI) and the electricity generation sector, as well as the enhancements the system would require.

DNA 2035

As part of our Transener 2035 project, we defined the essence of the team members who must drive this change and will play a leading role in the journey. That is why we developed our DNA 2035, identifying six key traits that define us and make us unique. With the goal of achieving our best version by 2035, we drive each initiative with the strength of our cultural DNA. Our DNA is defined by our active commitment, transparency, and integrity that guide our daily work, as we carry out our tasks with leadership and responsibility. Our professionalism and expertise, along with our commitment to ongoing learning and our critical, curious, and proactive mindset, also define our essence. This DNA permeates all processes within the organization.

Our People

The operation and maintenance of the High Voltage Transmission System is in charge of many people that are part of several teams ensuring its efficiency.

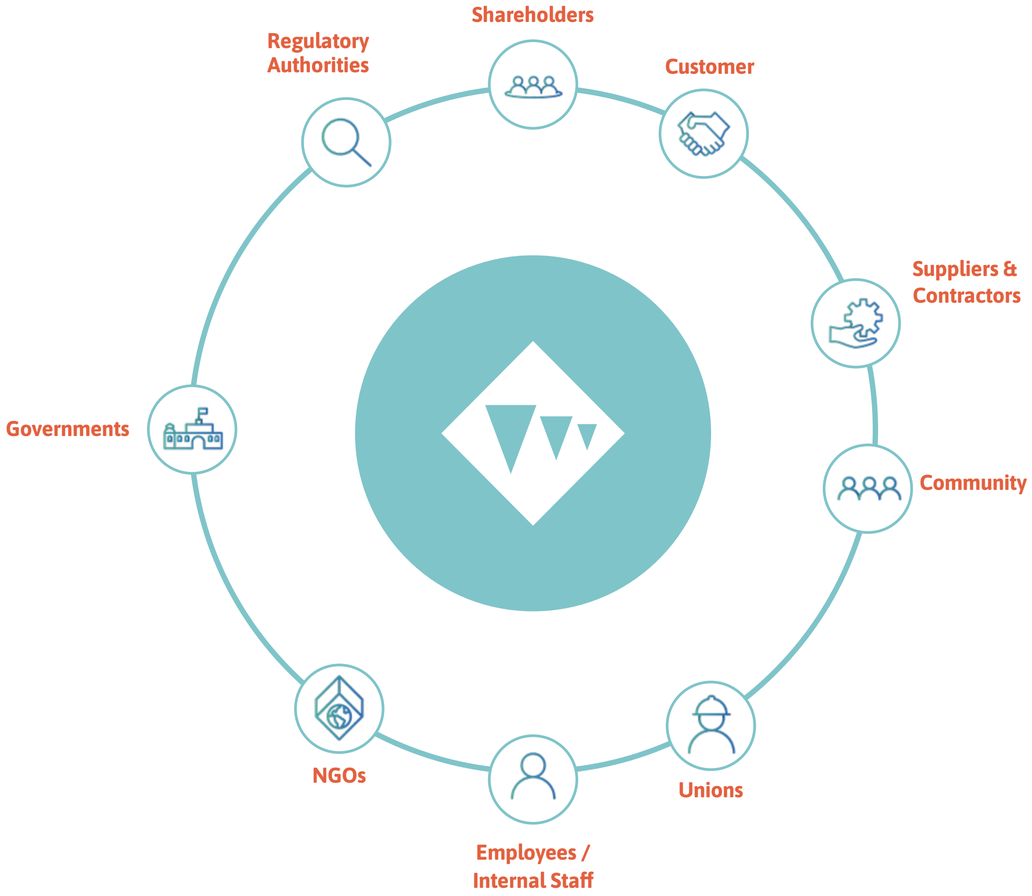
Service transparency and safety position us as electrical market leaders in the region.

Currently, Transener and Transba comprise over 1,700 employees working across different areas.

The technical departments are at the operational core of the business and are distributed across 3 regions with over 60 transforming substations. Additionally, our company has several areas including technology, finance, human resources, and regulatory and legal affairs, i.e., a diverse team of professionals dedicated to delivering a reliable and high-quality service.

As part of the cultural transformation we carried out in 2024, within Asset Safety, Environmental Health, and Human Resources, we developed safety programs, implementing improvements in communication strategies, and establishing new learning and knowledge programs. We also continued expanding our community engagement and environmental stewardship efforts.

As part of our daily activities, we foster our relationship with each stakeholder group, aiming to strengthen our bonds and meet their expectations.



Who Works at Transener?

We believe that safe working conditions, a positive work climate, and professional growth are fundamental aspects for people's quality of life. Therefore, we maintain safe and healthy workspaces that ensure the well-being of each member of the Company and foster their interest in acquiring new knowledge, developing creativity, and promoting innovation.

Our challenge for the coming years is to continue being attractive for our professionals. In this regard, we are rethinking our benefits and value proposition as employers, focusing on the development, strengthening, and sustainability of our teams in the future.

STAFF BY AGE GROUP

249
More than 50 years old

3
Less than 20 years old

357
20 to 30 years old

1170
31 to 50 years old

DNA 2035

At Transener, we strengthen our organization through projects that promote sustainability and a commitment to energy, with a people-centered and safety-focused approach.

We strive to be the best version of ourselves by 2035, driving each initiative with the strength of our cultural DNA. We aim to embody the key traits that every team member must have to achieve our goals.

Our DNA is defined by our active commitment, transparency, and integrity, which guide our daily work, as we perform our tasks with leadership and responsibility. Our professionalism and expertise, along with our commitment to ongoing learning and our critical, curious, and proactive mindset, also define our essence.

We enjoy what we do because we do it with knowledge and passion. We value people, teams, and our community, working to enhance our purpose: bringing energy to every corner of Argentina.

The six core traits of our DNA 2035 drive us to be:

- **Connected and Committed**
  - Commitment is an attitude that drives us to be actively engaged, specialize in our work, and seek ways to improve processes and teams to achieve our goals.
- **Reliable**
  - We believe that building trust within our teams and with the information available enables us to be transparent in our decisions and continuously strengthen our processes
- **Curious Learners**
  - Through active learning, we challenge ourselves to push boundaries and discover new ways of doing things. Embracing a learner's mindset allows us to embrace methodologies, advanced processes, and emerging technologies, fostering innovation and achieving superior solutions.
- **Energetic Pulse**
  - We are proactive and quick to act, recognizing the importance of making decisions based on data, knowledge, and experience. We anticipate needs with agility, propose innovative solutions, and explore diverse alternatives.
- **Safe and Responsible**
  - A safety-first mindset enables us to anticipate, plan, and execute actions that protect the integrity of people, teams, processes, assets, and the communities in which we operate.
- **Proactive Leaders**
  - We take ownership of our decisions by leading our tasks, processes, and projects. We are responsible for fostering open communication, trust, and collaboration across teams to drive our business forward.

Knowledge Management

The Knowledge Management program provides essential training for each Transener's member to be able to carry out their work in the most updated and effective manner. We work with a Knowledge Management Matrix that allows us to have traceable information over time regarding the fulfillment of the Corporate Training Plan. The matrix is also useful for each leader to be able to manage with his/her team the courses due and be able to assign specific training.

In 2024, we held the second Knowledge Forum, an event designed to showcase successful projects implemented at the Company. Starting from a diagnosis that 80% of the training included in the Knowledge Matrix is conducted by Transener personnel, the Knowledge Management area developed an activity to value intra-company know-how, and appreciate the work done by the several areas and the tasks performed, in addition to strengthening teamwork.

In this way, we launched an internal call for those interested in submitting projects with the aim of sharing these learnings. Then, the submitted projects were selected by an Evaluation Committee (composed of a representative from each area) to be shared with all Company's members in two in-person sessions and via streaming.

Programa de Gestión del Conocimiento

Considering the cultural and technological transformation underway, we introduced a dedicated talk on AI to bring new concepts that are becoming part of our daily work. Building on the success of this initiative, we plan to replicate the event in 2025, incorporating new technologies and topics to continue strengthening and valuing the knowledge and experience of our staff.

We also developed a 360-degree virtual tour of Río Diamante ground station, using Matterport technology to create three immersive experiences. This allows the entire community, including new employees during onboarding, to gain a deeper understanding of the station.

Knowledge Management in Numbers

- + 24,500 total training hours
  - 18 training hours per employee (on average)
  - + 4,000 participants
- 30 internal trainers
- Training was delivered nationwide.

Leadership in Transformation: The Essence of DNA 2035

As part of the development of our new DNA 2035 and recognizing the importance of leaders as ambassadors of cultural transformation, we launched the first edition of "Towards the Transformational Role: The Essence of a Leader at Transener." This training program was designed to address key topics related to leadership roles, aligned with the organization's strategic needs.

What makes this initiative unique is our commitment to internal talent. Understanding that those who best know the challenges and opportunities of these roles are our own leaders, the training was delivered by a team of seven internal instructors, including the Human Resources Director, managers, supervisors, and outstanding professionals.

The program consisted of three intensive sessions, covering fundamental topics, in addition to a psychometric assessment that helped participants identify their strengths and areas for improvement:

DNA 2035

- Key responsibilities of a leader
- Communication and public speaking
- Understanding business performance
- Motivation and commitment
- Effective delegation without losing control

This program marked the beginning of an ongoing training plan for supervisors and managers, reinforcing our commitment to developing leaders prepared to face future challenges.

Meetings with Directors: Open and Close Communication

Aligned with the principles of Connection, Commitment, and Leadership in our DNA 2035, we launched Meetings with Directors—a space designed to foster direct dialogue between the company's leaders and employees.

With an open agenda and key topics defined by directors, these meetings serve as an essential tool to strengthen communication, align expectations, and share the organization's strategic vision. In 2024, more than 100 employees participated in these sessions, reaffirming our commitment to building an organizational culture based on transparency and closeness.

Safety, Health, and Environment

The department underwent a restructuring process to enhance efficiency and agility in processes.

- **Operational Safety:** Strengthening proximity to field operations.
- **Occupational Health:** Ensuring employee well-being.
- **Compliance and Management:** Ensuring adherence to all applicable laws and regulations, as well as providing training for employees.
- **Environment:** Focused on three main pillars:
  - **Sustainable Development:** Aligned with the UN's Sustainable Development Goals (SDGs).
  - **Waste Management:** Promoting a circular economy and working towards zero waste.
  - **Carbon Footprint:** Focused on reducing and managing our environmental impact.

Environment and Sustainable Development

Environmental Policy

At Transener, we are committed to preserving the environment in which we operate while providing electricity transmission services. Our Environmental Policy is governed by the following principles:

- Protecting the environment and preventing pollution, by controlling the significant environmental aspects of our activities to minimize their impact and environmental risks.
- Training and raising awareness among our employees and contractors to ensure responsible environmental practices.
- Continuously improving our environmental management system to strengthen its implementation in accordance with ISO 14000 international standards, enhancing environmental performance and keeping the certification up to date.
- Complying with all applicable legal requirements as well as with any other voluntarily undertaken commitments.
- Ensuring the rational use of renewable and non-renewable natural resources to contribute to sustainable development.

The organization strengthens its commitment to environmental stewardship every day by implementing practices aligned with its environmental policy, certified under ISO 14001. The initiatives carried out in 2024 reflect the organization's ongoing commitment to sustainable development, not only in operations and maintenance but also in employee training, awareness-building, and efficient resource management.

Environmental Training and Awareness

Awareness Talks for Employees:

In order to promote and foster an environmentally friendly culture at all operational levels, the Environment and Sustainable Development department conducted **74** awareness talks for operational staff across various company sites. These sessions reviewed procedures and customary practices while creating spaces for awareness, encouraging the adoption of more sustainable practices in daily tasks.

Training on Sulfur Hexafluoride (SF6) Management:

In an effort to further embrace environmental awareness into operational practices, 2024 saw a collaborative effort with the Technical Directorate's areas to develop and deliver a training program on SF6 management. This training covered not only existing work methodologies but also the environmental impact associated with the use of SF6, its warming potential, and the importance of proper handling, recycling, and reuse practices.

World Environment Day Commemoration:

In order to positively engage employees, the World Environment Day was commemorated with a company-wide live-streamed event discussing Zero Waste potential strategies and the Circular Economy. Approximately 400 employees joined the event, contributing examples of waste-to-resource transformation and emphasizing the importance of responsible resource use.

Waste Reduction and Awareness Campaign on Digitalization

- **Minimizing Paper Use**

In order to minimize paper consumption, processes were reviewed to encourage record digitalization. When digitalization was not possible, paper waste was managed in partnership with organizations, cooperatives, or foundations benefiting from recycling efforts.

- **Material Recycling**

Aligned with these efforts, in 2024, the company recycled 124 kg of paper from Headquarters, and 200 kg of cardboard from packaging materials received at Ezeiza warehouse. These actions contribute to advancing the circular economy.

Waste Management at Sites

- **Raising Awareness Among Suppliers**

In order to enhance waste management across our sites, specific guidelines and flyers were developed for cleaning service providers. These materials aim to raise awareness about the importance of proper initial waste segregation, promoting efficient and responsible waste management from the source. This initiative is aligned with sustainable development goals internally, while also fostering an environmentally responsible supply chain.

Greenhouse Gas Inventory and Carbon Footprint

- **Measuring and Calculating Greenhouse Gas (GHG) Emissions**

For the second consecutive year, in 2024 the company worked on its GHG inventory and carbon footprint calculation for the year 2023. The GHG inventory was measured and calculated following the GHG Protocol[1], developed by WRI[2] and WBCSD[3]. This protocol provides comprehensive standardized frameworks for measuring and managing GHG emissions across public and private sector operations, supply chains, and mitigation actions.

The GHG Protocol defines three scopes to be included in the carbon footprint analysis of each organization.

Scope 1: Includes direct emissions from company activities. This includes mobile combustion emissions from fleet vehicles, stationary combustion emissions from diesel generators, and fugitive gas emissions during operations and maintenance.

Scope 2: Includes emissions associated with electricity generation, heating, cooling, or steam consumed by the company.

Scope 3: Includes value chain emissions associated with the company's operations. This includes corporate travel, employee commuting, waste management, purchased goods and services, and capital goods.

1 Greenhouse Gas Protocol.
2 World Resource Institute.
3 World Business Council for Sustainable Development

Let's be Safe

Safety Month: "A Commitment That Brings Us Together"

The Safety Month has become a key milestone in our company, demonstrating our commitment to strengthening the safety culture. During this period, various activities and talks were led by both internal and external professionals, all focused on raising awareness and promoting safe practices in every aspect of our operations.

The event began on April 19 with an initial talk that marked the official opening of the Safety Month. This gathering aimed to create significant moments for reflection, learning, and progress, positioning safety as a fundamental value within our organization.

We are currently undergoing a significant cultural shift, where safety takes center stage in our daily lives. This process encourages us to rethink our daily practices, avoiding automatic actions and reflecting on how small changes can lead to major transformations. Inspired by the concepts of "atomic habits," we explored how to implement progressive improvements that, though small, are meaningful and sustainable over time.

On April 26, the talk "Safety by Safety" was held, delving into how this value becomes a driving force for ensuring a safer work environment. This session covered key topics such as electrical hazards, ergonomics, risks, and hazards, among others.

Throughout the month, various safety topics were addressed through weekly thematic approaches, covering specific safety-related topics such as road safety, working at heights, pre-task talks, and CPR.

Estemos Seguros

Safety and Environmental Event Management: Reflecting Together: Getting to Know "This Happened"

In order to enhance reflection and awareness among employees, we have implemented a new early communication tool called "This Happened." Within 24 hours of the occurrence of an incident, this tool provides employees with relevant information to alert them about incidents and promote the prevention of similar events across all workspaces. Through "This Happened," awareness is raised about the need to adopt and strengthen existing defenses, identify and correct latent conditions, and control triggering factors. The primary goal of this initiative is to foster a culture of prevention and ongoing learning throughout the organization.

United for Safety: Multidisciplinary Teams

We have improved the event investigation process by involving multidisciplinary teams, optimizing analysis methodologies, and reducing execution times. This approach promotes a reporting culture that allows us to learn from process failures and eliminate, replace, or mitigate risks in tasks.

Reports and Lessons Learned

As part of the investigation process, the SHE team develops a document called "Lessons Learned," which highlights the main causes of incidents, their consequences, recommendations, and immediate and corrective actions. These reports are published and made available to all personnel as analysis and learning tools, ensuring they are applied in day-to-day activities.

Our Commitment in Numbers During 2024, we published:

- 44 early alerts under "THIS HAPPENED"
- 80 investigations
- 163 reports
- 34 lessons learned

Easy Reporting: The New Mobile App

Additionally, we have digitally unified the reporting system and developed a mobile application that allows employees to submit reports in just three simple steps from their mobile phones, anywhere in the country, making it easier for everyone to participate.

Safety, Health, and Environment (SHE) Moments: Short Talks, Big Impact

SHE Moments are brief sessions held before each work meeting, where our top priority—safety—takes center stage through short talks that raise awareness or reinforce essential concepts for personal and environmental care.

These moments are designed to strengthen these concepts by sharing relevant content. In 2024, we revamped our safety moments and introduced health and environmental topics, encouraging employee participation through a company-wide contest. As a result, we have prepared 10 new Safety, Health, and Environment Moments for 2025.

Reflection Break - Immediate Action

In response to critical incidents, the company took immediate action by creating a dedicated reflection space, planning a temporary halt in activities, and inviting all employees to participate.

Led by the Technical Directorate and Human Resources and SHE departments, this initiative aimed to communicate and analyze the incidents while, most importantly, encouraging reflection and reinforcing everyone's commitment to taking action and strengthening a prevention-based safety culture.

Innovating in Safety: Strategies and Tools to Protect Ourselves
Integrating multiple areas to enhance safety standards

Through collaboration between R&D specialists, applied safety, and safety and environment teams, we set out to improve processes with a strong focus on innovation and the application of new technologies applied to training and prevention.

Regional Safety Approach Plan Pilot Program: Strengthening Safety

We launched a pilot program in one of our regions, aimed at strengthening the presence of safety specialists alongside technical personnel during operational activities.

The early detection of deviations and interdisciplinary coordination with regional leaders are key to fostering a prevention-focused culture through direct observation of risks and behaviors. This approach allows for real-time corrections while also identifying conditions that require alternative solutions.

Occupational Health

In 2024, we implemented a Dengue Vaccination Drive, administering a total of 254 shots. This covered 22.65% of the target population, which was determined based on the areas with the highest number of cases reported in previous years by the Argentine Ministry of Health.

We had the Addiction Program certified for both companies, being recognized as a Preventive Workplace Environment by SEDRONAR (Argentine Secretariat of Comprehensive Policies on Drugs). This certification has been obtained for the first time in the company's history.

The annual absenteeism rate at the company level was 1.58%, and health-related absenteeism due to medical conditions was 0.95%. These figures are below the national average, which according to the 2023 Labor Indicators Survey (EIL) conducted by the Ministry of Labor, Employment, and Social Security, is 13%.

The medical fitness of 108 employees for Technical Procedure 15 (PT15) certifications and 383 employees for Voltage Work certifications was determined, allowing our employees to continue their tasks safely and regularly.

Additionally, 220 pre-employment and 958 periodic medical exams were conducted, covering 98.43% of our technical staff and 93.28% of total personnel. All our employees received the results of their examinations.

Prevalence statistics of risk factors for non-communicable diseases among our employees were as follows:

- **High Blood Pressure:** 6.86%
- **Diabetes:** 3.11%
- **Smoking:** 13.89%
- **High Cholesterol:** 31.78%
- **Overweight:** 28.22%
- **Obesity:** 27.11%

All these percentages are below the population average according to the National Survey of Risk Factors for Non-Communicable Diseases conducted by the Argentine Ministry of Health.

Assets Safety

As part of our Assets Safety and Risk Management Strategic Plan, during the year, we worked on:

1. **Electronic and physical security measures in Transforming Substations.** We have implemented protection measures based on Assets Safety Studies, and with the budget assigned by gap closing to mitigate risks, a total of 33 projects were completed, primarily addressing:

- Repair of perimeter fences
- Increase and replacement of perimeter lighting
- Addition of bars and locks on main/secondary buildings
- CM (Central Monitoring) maintenance
- Equipment repair

2. **Electronic and physical security measures in Communication Repeaters.** We have implemented protection measures which, given their geographic location or isolation condition, may deter or detect the perpetration of a crime.

3. **New Regional Monitoring Center Transener S.A. GRS integrating,** through the AVIGILON platform as technological solution, Colonia Valentina, Chocón and Chocón Oeste Transforming Substations for crime prevention and forensic investigation, comprising video surveillance systems and intrusion alarms, to formalize control routines on the Company's assets. The Fire Detection System at Colonia Valentina was also integrated into this software

4. **Ezeiza and Villa Lía** Transforming Substations with existing Video Surveillance Systems (SVV) were integrated into the TB Norte Regional Monitoring Center for 24-hour monitoring.

5. **Ezeiza** Transforming Substation deployed a Dome camera in the area of the new 132 kV Capacitor Bank, and expansion and upgrade works have begun to cover GENELBA perimeters, the 220 kV Capacitor Bank, the new capacitor bank project, as well as the perimeters in the switchyard area with radar technology.

6. **Vehicle Fleet Monitoring.** We have deployed a "panic alarm" in vehicles so that users can immediately and efficiently report emergencies. We have continued to make progress in the implementation of overspeed buzzer systems. We have acquired a Portable Satellite Tracker (Sitrack) for each respective Regional Management office, which can be used during the transportation of equipment deemed critical (cargo, transformers, materials, etc.).

After meetings with the Minister of Security of Mendoza, Dr. Mercedes RUS, an agreement was signed with the Ministry of Security of the Province of Mendoza to have the Video Surveillance System of Gran Mendoza Transforming Substation monitored by the Provincial Police Department during emergencies.

7. **Cost Savings in Surveillance** Cost savings in surveillance amounted to USD 0.80 billion in annual reductions in man-hours for surveillance in Transener. This accounts for 21% of Transener's annual surveillance man-hour budget.

Public Safety

Public Safety and Land Management

At Transener, we consider safety a value and something we are all responsible for. We are a company recognized for its know-how and also for its commitment to providing a public service with the safety of the community, and the environment in mind, preserving the quality of the electrical service and complying with current regulations.

Unification of Public Safety and Land Management Areas

In 2024, the strategic unification of two company areas, Public Safety and Land Management, was successfully completed, resulting in more efficient and integrated management..

Implementation of the New Public Safety System

In line with the 2035 plan, a new Public Safety system was implemented, which seeks to manage anomalous situations that could pose a risk to people in a systematic, orderly and planned manner. Two key aspects of the new system include the interaction of different areas involved in the same anomalous condition, and its integrated monitoring panel that enables efficient control of all anomalies.

Biannual Awareness Plan

The company established a walkthrough plan at the most compromised facilities due to their proximity to housing and populated areas, conducting awareness activities and notarized verifications, and notifying the relevant municipalities to request the normalization of anomalous situations.

Awareness Campaign among Municipalities

In order to communicate and raise awareness on ENRE Resolution No. 382/15, which establishes restrictions in busway zones, municipal authorities from several geographic areas were visited to prevent and eradicate the occupation of land within the easement boundaries, and to raise awareness on current regulations for the authorization of new subdivisions and urban developments, in order to prevent risks that could affect community safety.

Promoting Workspaces Against Burning (North West and North East of Argentina, NOA and NEA, respectively)

The company aims to raise awareness in society about how burning can cause damage to the community, the environment, and High Voltage facilities. The workspaces are meant to provide the community with the opportunity to raise awareness about the importance of caring for the public service we provide, protecting the environment, and damages to people's health. At the same time, we aim to prepare a historical report on burns under the High Voltage Lines to focus efforts on preventing cane fires. To achieve this:

- We created the NOA Fire Prevention and Environmental Stewardship Table (https://mesafuegonoa.org/) comprising institutions, such as: Tucumán Civil Defense, Salta Civil Defense, Catamarca Ministry of Security, Jujuy Ministry of Environment, Transportadora del Gas del Norte (TGN), INTA - Salta, INTI, National Parks (APN), National Fire Management Service (SNMF).
- From August to October 2024, we launched the "Preventing Fires is Saving Lives" contest, with the participation of more than 1,170 children and young people.
- In the Province of Tucumán, as active members of the "Environmental Management Table" (https://www.mgatucuman.org/), comprising provincial government organizations, sugarcane producers from the east, and sugar industry stakeholders
- We held a series of talks on field burning prevention and public safety by Transener at San José sugar complex (Compañía Azucarera Concepción), targeted at producers and harvest managers.
- El Bracho's Emergencies Committee has been created among neighboring companies in El Bracho energy hub, Tucumán: YPF-Luz, Genneia, and Transener.
- Public Safety Workshops and Training: We implemented a training plan called: "Electrical Risk in Fire Management near High Voltage Lines," targeted at rapid response teams: firefighters, volunteer firefighters, police firefighters, park rangers, first responders, Civil Defense, and any related institutions, with more than 300 people participating across Tucumán, Salta, Embalse, Mendoza, Pilar, Buenos Aires, Ceibas, and Entre Ríos. We promoted a training program for secondary and tertiary school teachers in the province of Tucumán through the Mobile School (under the purview of the Ministry of Education of Tucumán). We also gave lectures at the Technical Program in Comprehensive Forest Fire Management at Universidad Nacional de Los Comechingones in San Luis and at UTN-FRT. Additionally, we hosted a virtual conversation on electrical risk in fire management near high voltage lines via the YouTube channel of INTA Salta.
- Media Awareness Campaign: In critical months, due to the likelihood of field and forest fires, we carried out a campaign through audiovisual media and social networks in critical locations.
- INTI High Voltage Line Sensor Project: At the request of the GRN High Voltage Line department, we worked on the possibility of generating an early fire detection system near high-voltage lines. In this respect, we presented a sensor project for early fire detection for evaluation.

Enterprise Social Responsibility Programs

In a constantly evolving world, Enterprise Social Responsibility (ESR) has become a fundamental pillar for organizations that seek to make a positive impact on society and the environment in which they operate. Beyond regulatory compliance, ESR involves ethical and transparent management that integrates sustainable development into the business strategy, aligning corporate objectives with social and environmental well-being.

ESR is not just a marketing strategy or a tool to improve corporate reputation; it is a genuine commitment to social transformation, driven by a business vision that recognizes its responsibility extends beyond financial performance. At Transener and Transba, we assume this responsibility with the conviction that our role as a company goes beyond generating economic value. We aim to contribute to the equitable growth of communities, promote diversity and inclusion, encourage the circular economy, strengthen educational continuity and quality, and foster the development of sustainable practices throughout our value chain.

In this report, we reflect on our journey throughout 2024, highlighting the projects, partnerships, and programs we have undertaken to generate a positive impact on society and the environment in which we operate.

Academic Leveling Program

- **Motivational talks** aimed at students nationwide in their final years of high school, explaining the importance of continuing education. Attendants are given information on the beginning of college life, and other tools that promote motivation for personal development and knowledge, and make a positive impact on school dropout rates.
  - **19 in-person and virtual talks**
  - **+2,045 students**
  - **62 institutions**
  - **14 provinces**
  - **203 bridge individuals**
- **Internship programs** aiming to provide a progressive approach to the occupational field towards which secondary technical-professional education is oriented. These programs are framed within the implementation of new Technical-Professional Education syllabus and meet the pedagogical requirements of the New Secondary School, offering this space as a mandatory curricular unit for sixth-year students in technical schools.
  - 120 students
  - 31 educational institutions
  - +312 hours of practice with 8 mentors
- **Onsite visits** which provide an opportunity for students to enhance observation, data collection, and interpretation processes, among others, thereby expanding theoretical knowledge provided in educational settings and within this program.
  - **31 visits**
  - **+480 students**
  - **23 institutions**
  - **11 provinces**
  - **+45 bridge individuals**
- **Academic leveling courses** for students in their final year of high school and in the first years of college to help them identify their learning strengths and overcome weaknesses for progress. Through mentorships, students are supported during the transition to college to help them continue their career plans.
  - **2 leveling courses + 1 additional computing module**
  - **598 students**
  - **23 bridge individuals**
  - **73 educational institutions**
- **Professional tests** conducted by the consulting firm Rizoma, which has joined our program as a bridge company and provides vocational tests to help make career choices. These tests are offered during motivational talks, where questions about career choice arise.
  - **707 applications**

Child Nutrition Program

In partnership with Haciendo Camino association, we have continued working together to address the serious issue of child malnutrition in our country by sponsoring its assistance center in Suncho Corral, Province of Santiago del Estero. To support their detection, prevention, and nutritional recovery programs for children aged 0 to 5, as well as family training on positive parenting, early stimulation, and educational support, we organized our 3rd benefit dinner entirely in support of Haciendo Camino.

Benefit Dinner

- **+60 companies**
- **228 attendees**
- **More than AR$80 million raised**
- **+150 sponsorships**

In addition to the benefit dinner, we arranged the 2nd volunteer program at the same center in Suncho Corral for a week, including:

- **10 bridge individuals**
- **Painting and conditioning works at the food and miscellaneous items warehouse.**
- **Painting and construction works at the new accommodation room for volunteers.**
- **Lecture on basic household electricity concepts for families attending the center.**
- **Visits to families attending the center, performing basic electricity repairs.**
- **Participation in the several trades.**

Diversity, Equality and Inclusion Program

Our Diversity, Equity, and Inclusion (DEI) Program deals with the following main topics:

- **DEI Awareness Workshops** mandatory for all personnel, regardless of their position. The aim is to bring to the table the principles of diversity, equity, inclusion, and otherness, among others, and discuss them from a corporate perspective. Additionally, we were able to deliver several talks sharing our experiences in labor inclusion:
  - +930 workshop attendees
  - Talks for member companies of the Inclusive Company Network 'Community of Inclusive Practices.'
  - Awareness and training session to improve interaction and support for people with disabilities.
  - Participation in the III ADEEI Symposium 'The Threads of Inclusion.'"
- **DEI Policy and Action Protocol:** Through an external study specialized in the subject matter in conjunction with the HR, Legal, Labor Affairs, and ESR areas, we worked on the development of a DEI policy and its respective action protocol.
- **In partnership** with leading organizations in the field (ADEEI, CILSA, PROACTIVA), we have developed volunteering actions and internal and external training, while also managing scholarships for higher education students and hiring people with disabilities at our company.
  - CILSA: Wheelchairs, and scholarships.
  - Scholarships for 10 individuals to continue pursuing their higher education and university studies.
  - ADEEI: Talks on disability and participation at the III Symposium.
- **Personnel selection and labor inclusion** pursuant to the selection policy—job searches without discriminating on the basis of gender or age.

Sustainable and Inclusive Purchasing Incentive Program

Throughout the year, we continued expanding our database of sustainable and inclusive suppliers, offering new options to different areas of the company. Thanks to this initiative, we successfully completed over 20 purchases from these suppliers, promoting responsible consumption and providing growth opportunities to micro-entrepreneurs across the country.

Additionally, we hosted our first inclusive fair at our Headquarters, featuring 16 micro-entrepreneurs with disabilities in collaboration with the NGO Proactiva. This event marked a significant step toward integrating and showcasing diverse talent, reinforcing our commitment to inclusion and sustainable development.

Integrity Program

At Transener, we also developed the Integrity Program, based on the Law on Criminal Liability of Legal Entities and in line with our Code of Ethics. In addition to the mandatory elements required by such law, the program also contains additional components that enrich it and facilitate its application to develop integrity and anti-corruption policies and procedures, and to train our staff.

Fundraising Program

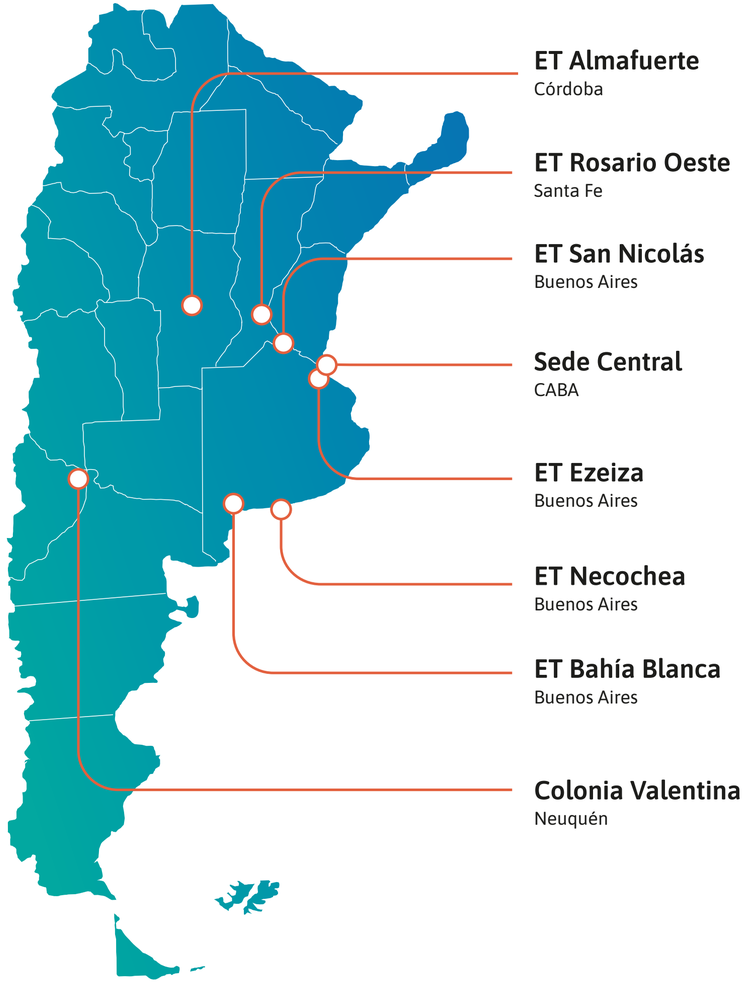
During 2024, we carried out several solidarity campaigns, delivering contributions to different organizations across the country, proposed by our employees.

- School supplies
- Toys
- Warm clothing and blankets
- Dinner for the Christmas gift basket
- Work clothes in good condition

Donations

In 2024, we strategically donated decommissioned materials to various entities nationwide. These efforts aimed to create a positive impact on the communities where we operate, benefiting volunteer fire departments, educational institutions, neighborhood clubs, and worker cooperatives, among others. Through these initiatives, we reaffirm our commitment to sustainable development and to the strengthening of local environments, promoting a culture of responsible reuse and social support.

These donations are collected in solidarity baskets located at various sites across the country.



Our Business

We derive revenue and make investments to sustain and expand quality and efficiency levels in the operation and maintenance service of the extra high-voltage transmission system.

Economic Context

The Company operated amidst a complex economic context, the main variables of which have recently experienced volatility as a consequence of political and economic developments, both at the local and the international level.

Key economic indicators in Argentina:

- A cumulative decline of 2.1% and 1.7% in GDP by the third quarter of 2024 and 2023, respectively.
- A year-on-year accumulated inflation rate of 117.7% and 211.4% (CPI).
- Depreciation of the Argentine peso against the U.S. dollar by 27.7% and 356.3%, according to the exchange rate published by Banco de la Nación Argentina, for fiscal years 2024 and 2023, respectively.

The prevailing volatility and uncertainty persist as of the date of this Annual Report. Even though the current administration promoted economic deregulation measures and state reforms during 2024, at this time we cannot predict how related regulations will evolve or what new measures could be announced.

Management permanently monitors the evolution of the variables affecting our business to determine the potential actions to be taken and identify the potential impacts on our financial position.

Transener's financial statements should be read in light of these circumstances.

Tariffs

With the enactment of the Solidarity Law and its supplementing rules and regulations, effective from December 23, 2019, the government mandated that power transmission tariffs under federal jurisdiction would remain unchanged for up to 450 days or until the entry into force of new temporary tariff schedules, delegating on the Executive Branch the power to conduct an extraordinary review of the Comprehensive Tariff Review.

On the other hand, on December 17, 2020, the Executive Branch enacted Decree No. 1020/20, marking the beginning of the Comprehensive Tariff Review renegotiation process and which term could not exceed 2 years from the date of enactment. The term of Decree No. 1020/20 was then extended for one year pursuant to Executive Decree No. 815/22 dated December 6, 2022.

Against this backdrop, in February 2022 (Resolutions 68/22 and 69/22, as amended by Resolutions 147/22 and 148/22 for Transener S.A. and Transba S.A., respectively), ENRE adjusted the Company's revenues, establishing 67% and 69% increases in the tariffs that had been in force since August 2019 for Transener S.A. and Transba S.A., respectively, in order to cover the operating costs and investments needed to maintain the service quality required by law.

On December 29, 2022, in an attempt to maintain throughout 2023 the purchasing power of the revenues, by means of its Resolutions No. 698/22 and 702/22, ENRE established the hourly prices effective as from January 1, 2023, granting increases of 154.5% and 154.1% to the tariffs that had been prevailing since February 2022 for Transener S.A. and Transba S.A., respectively.

However, during 2023, actual macroeconomic variables substantially differed from those considered by ENRE in determining revenues under Resolutions No. 698/22 and 702/22. Consequently, on September 8, 2023, by means of its Resolutions No. 661/23 and 660/23, ENRE adjusted the tariff schedules effective as from August 1, 2023, granting increases of 20.9% and 20.84% to the tariffs that had been prevailing since January 2023 for Transener S.A. and Transba S.A., respectively. It further established the adjustment formulas based on wage, wholesale price and consumer price indexes to be applied by each company on a quarterly basis. As a result of the aforementioned adjustment formulas, on November 1, 2023 ENRE issued Resolutions No. 781/23 and 780/23 adjusting tariff schedules effective from November 2023, establishing increases of 37.33% and 38.44% to the tariffs that had been prevailing since August 2023 for Transener S.A. and Transba S.A., respectively.

On the other hand, through Decree 55 dated December 16, 2023, the Executive Branch declared a state of emergency in the National Energy Sector until December 31, 2024, concerning the power generation, transmission, and distribution segments under federal jurisdiction. Section 3 of such decree established the beginning of the tariff review pursuant to Section 43 of Law No. 24,065 for power distribution and transmission service providers under federal jurisdiction, providing that the resulting tariff schedules should enter into force no later than December 31, 2024.

In this respect, on January 2, 2024, by means of Resolution No. 3/2024, ENRE called for a Public Hearing which was held on January 29, 2024, in order to inform about and receive feedback on the transition tariff adjustments proposed by electric power transmission service concession holders, before setting the tariffs to be applied by concession holders.

Consequently, by means of Resolutions No. 104/24 and 105/24, ENRE established the hourly prices effective as from February 19, 2024 (publication date in the Official Gazette), granting increases of 179.7% and 191.1% to the tariffs that had been prevailing since November 2023 for Transener S.A. and Transba S.A., respectively. ENRE also established that tariffs should be adjusted on the basis of wage, wholesale price and consumer price indexes to be applied on a monthly basis since May 2024 for each company.

However, on May 9, 2024, ENRE notified Transener S.A. and Transba S.A. that, pursuant to an instruction from the Ministry of Economy to the Secretariat of Energy, the tariff adjustment envisaged in ENRE Resolutions No. 104/2024 and No. 105/2024 for May 2024 would be suspended.

On June 11, 2024, ENRE, pursuant to an instruction from the Ministry of Economy, notified the suspension of the monthly adjustment scheduled for June 2024, and the replacement of the monthly adjustment mechanism, starting from July 2024, with a formula linked to projected inflation for the July-December 2024 semester. Transener S.A. and Transba S.A. reasserted their rejection of these measures due to uncertainty about the methodology and the lack of definition as to the source of the indexes involved, requiring that ENRE take all necessary actions to adjust their revenues in line with the terms of ENRE Resolutions No. 104/2024 and No. 105/2024.

On July 2, 2024, pursuant to an instruction from the Ministry of Economy and the Secretariat of Energy, ENRE again notified the suspension of the monthly adjustment scheduled for July 2024 under the new scheme—a measure also rejected by Transener S.A. and Transba S.A., which once again asked ENRE to regularize the adjustment of their revenues as soon as possible.

On August 5, 2024, pursuant to an instruction from the Ministry of Economy and the Secretariat of Energy, ENRE issued Resolutions No. 512/2024 and No. 513/2024, setting the hourly remuneration rates to take effect from August 1, 2024, establishing a 6% increase vis-a-vis the rates in effect since February 19, 2024, for Transener S.A. and Transba S.A. Similarly, on August 30, 2024, through Resolutions No. 581/2024 and No. 580/2024, ENRE set another 6% increase effective from September 1, 2024 relative to August's rates. On October 1, 2024, through Resolutions No. 696/2024 and No. 692/2024, ENRE established a 2.7% increase effective as from October 1, 2024 relative to September's rates. On November 1, 2024, through Resolutions No. 901/2024 and No. 902/2024, ENRE set another 6% increase effective as from November 1, 2024 relative to October's rates. Likewise, on November 29, 2024, by means of Resolutions No. 1016/2024 and No. 1015/2024, ENRE set a 5% increase effective as from December 1, 2024 relative to November's rates. Finally, on December 27, 2024, through Resolutions No. 1065/2024 and No. 1066/2024, ENRE set a 4% increase effective as from January 1, 2025 relative to December's rates.

On the other hand, on April 15, 2024, through Resolution No. 223/2024, ENRE approved the "Program for the Review of Electricity Transmission Tariffs in 2024," setting out the criteria and methodology for the five-year tariff review process which transmission companies must follow for their tariff proposals to be implemented as from January 1, 2025. In this regard, ENRE formally requested for the necessary information to determine the capital base, evaluate costs, and assess the investment plan. The information regarding the capital base, historical costs, fixed assets, and the status of easements and existing facilities was timely presented to ENRE before May 17, 2024. Additionally, information on projected costs, investments, and annual remuneration was submitted to ENRE on September 16, 2024.

On August 21, 2024, ENRE issued Resolution No. 554/2024, setting the rate of return for concession holders of the high-voltage and trunk distribution electric power transmission service for the period 2025-2029 at 10.14%, after taxes.

On October 2, 2024, by means of Resolution No. 705/2024, ENRE called for a public hearing to present and gather feedback on the tariff proposals submitted by electricity transmission public service concession holders. The hearing was scheduled for November 5, 2024, to be held via a digital platform.

However, on October 14, 2024, ENRE, through Resolution No. 743/2024, postponed the public hearing, considering the positive response of the economy to actions implemented by the Ministry of Economy and the noticeable inflationary slowdown observed at the time.

Therefore, it cancelled the public hearing called for under Resolution No. 705/2024.

On November 19, 2024, through Decree No. 1023, the National Executive Power extended until July 9, 2025 the state of emergency in the National Energy Sector that had been declared under Decree No. 55 dated December 16, 2023.

Additionally, on January 7, 2025, through Resolution ENRE No. 7/2025, a new calendar was approved, with the tariff schedule resulting from the process set to come into effect on April 1, 2025.

On January 10, 2025, ENRE issued Resolution No. 28/2025, modifying the rate of return for concession holders of the high-voltage and trunk distribution electric power transmission service which had been set under ENRE Resolution No. 554/2024 at 6.10%, after taxes. In this regard, and in accordance with the Tariff Review schedule, on January 20, 2025, Transener and Transba reaffirmed their tariff proposals considering a return rate of 10.14%.

Finally, on January 21, 2025, ENRE issued Resolution No. 74/2025, calling for a public hearing to be held on February 25, 2025, at 8:30 AM, via a digital platform to present and gather feedback on the tariff proposals submitted by transmission companies. Likewise, on January 28, 2025, through Resolution No. 80/2025, ENRE called for a public hearing to be held on February 26, 2025, at 8:30 AM, regarding Independent Transmission Operators, including Transener S.A., as operator of the Fourth Line and the Choele Choel-Puerto Madryn Interconnection, and Transba S.A. for facilities corresponding to TIBA.

Our operating revenues primarily derive from two sources:

Revenues from regulated sales:

These revenues are derived from the monthly remuneration paid by Compañía Administradora del Mercado Mayorista Eléctrico Sociedad Anónima (CAMMESA) to the company for making its electricity transmission assets available to the Argentine Electrical Grid.

Operating revenues:

- Revenues from transmission capacity (related to the operation and maintenance of the transmission lines comprising the networks).
- Connection and transformation revenues (related to the operation and maintenance of connection and transformation equipment).
- Reactive equipment revenues (related to the operation and maintenance of reactive power equipment, such as reactors, capacitors and synchronous condensers).
- Revenues from automatic controllers (due to the operation and maintenance of control and communication equipment related to automatic controllers that maintain the Argentine Electrical Grid stability upon regional failures).

Revenues from non-regulated sales:

We derive other net revenues from services rendered to third parties, including from:

- Construction and installation of electrical structures and equipment;
- Operation and maintenance of off-network lines; and
- Operation and maintenance of the Fourth Line and TIBA.

We also derive revenues from the supervision of:

- Argentine Electrical Grid expansion works;
- Facilities under the operation and maintenance of independent transmission companies.

Our Energy System

At Transener, we work day to day to plan, sustain, and enhance the extra high-voltage transmission system. This involves operational and maintenance tasks based on assessments of demand and system enhancement needs, with a focus on risk management, training, and efficiency.

Transener Across the Territory

The extra high-voltage system operated by us is present countrywide, except for the province of Tierra del Fuego, Antarctica and the South Atlantic Islands.

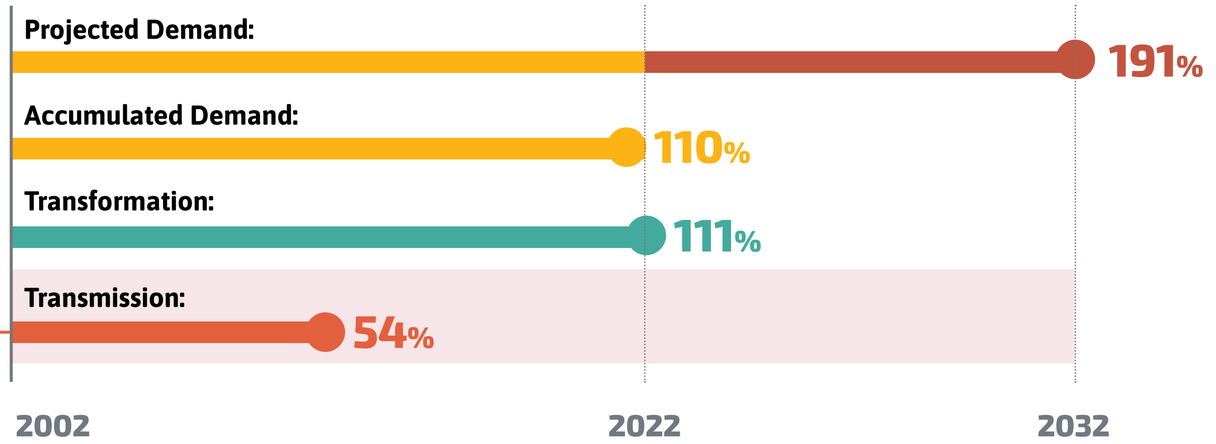
Transener S.A.'s customers include the largest power stations, large demand industrial facilities, trunk distribution companies, federal distribution companies, and most provincial companies. Besides, several nodes of our transmission network are linked, through international interconnection lines, to the transmission systems in Brazil, Paraguay, Uruguay and Chile.

- 500kV Transforming Substations
- 500 kV High-voltage Line*
- 220 kV High-voltage Line*
- 500 kV High-voltage Line (owned by third parties and operated by Transener)*
- 220kV Transforming Substations
- 500 kV High-voltage Line (owned by third parties and operated by third parties)*
- 500 kV High-voltage Line (owned by third parties and operated by Transener)(Rodeo-Calingasta)*
- 220 kV High-voltage Line (owned by third parties and operated by Transener)(Minera Alumbrera)*

*The color indicates the owner and responsible for the operation and maintenance.

System Status

The power transmission system determines the maximum service quality end-users can receive. It is the raw material utilized by distribution to meet demand. The system operates centrally and remotely, on a 24/7 basis.



SATURATED SYSTEM

Requires

TARIFF (Quality and Continuity):
To maintain equipment availability

EXPANSIONS REQUIRED TO:

- Reduce dispatch costs
- Ensure N-1 safety levels
- Boost productive developments

Not included in the tariff

Involves:
Higher maintenance costs (increased wear and tear, greater equipment demand, work schedule limitations)

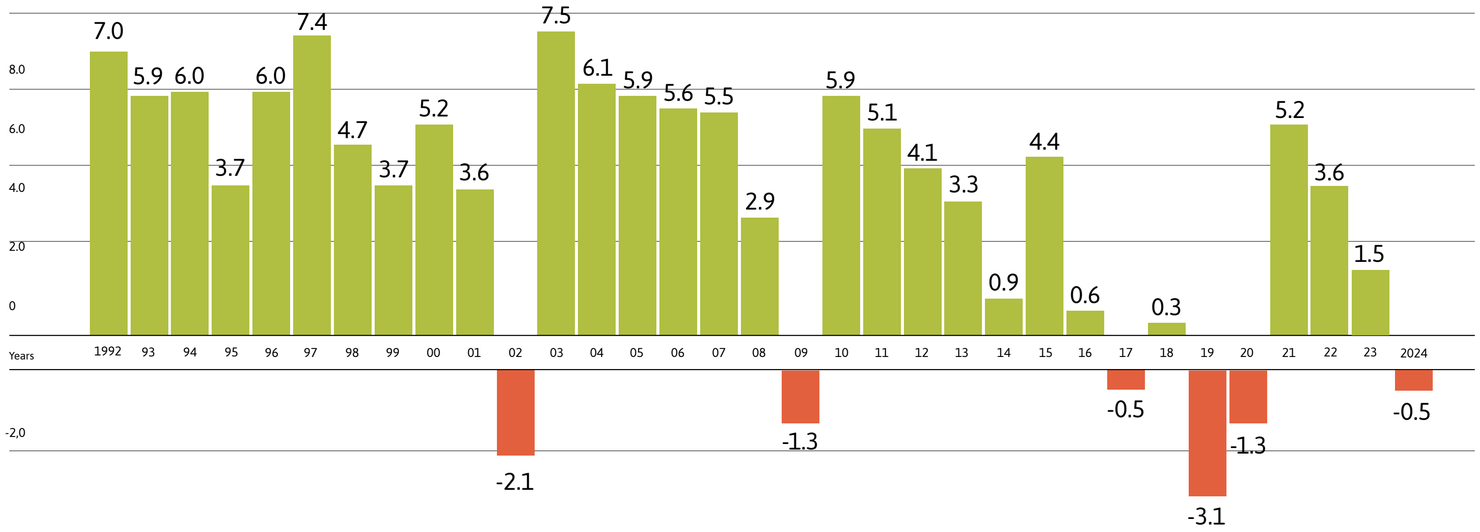
Demand Growth Rate

During 2024, the electricity demand growth rate declined by 0.5% compared to 2023.

It should be noted that 60% of demand is from Buenos Aires Metropolitan Area.

DEMAND GROWTH RATE

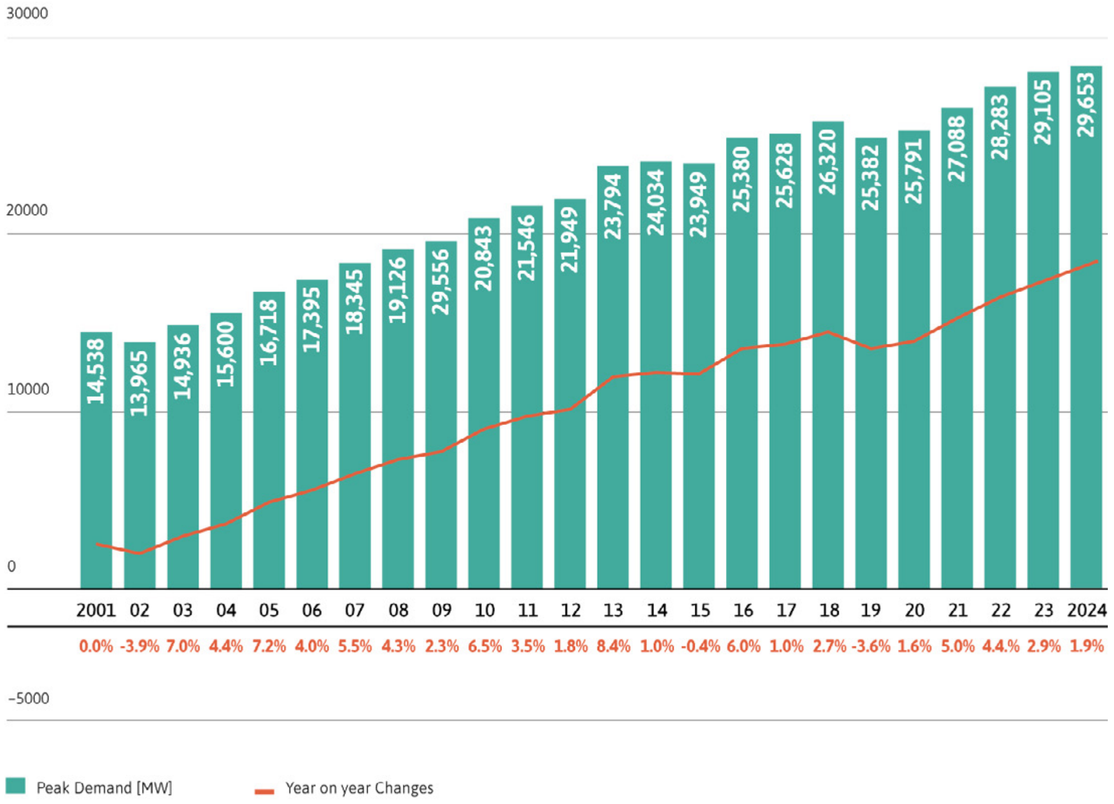
As a %



Year after year, the high-voltage power transmission system that we operate and maintain undergoes significant demands. this respect, on February 1, 2024 there was a new historical record of power demanded by the Argentine Electrical Grid, reaching 29,653 MW. The following graph shows peak power values recorded since 2001 and year-on-year changes thereto.

CHANGES IN PEAK POWER DEMAND FROM ARGENTINE ELECTRICAL GRID

In MW

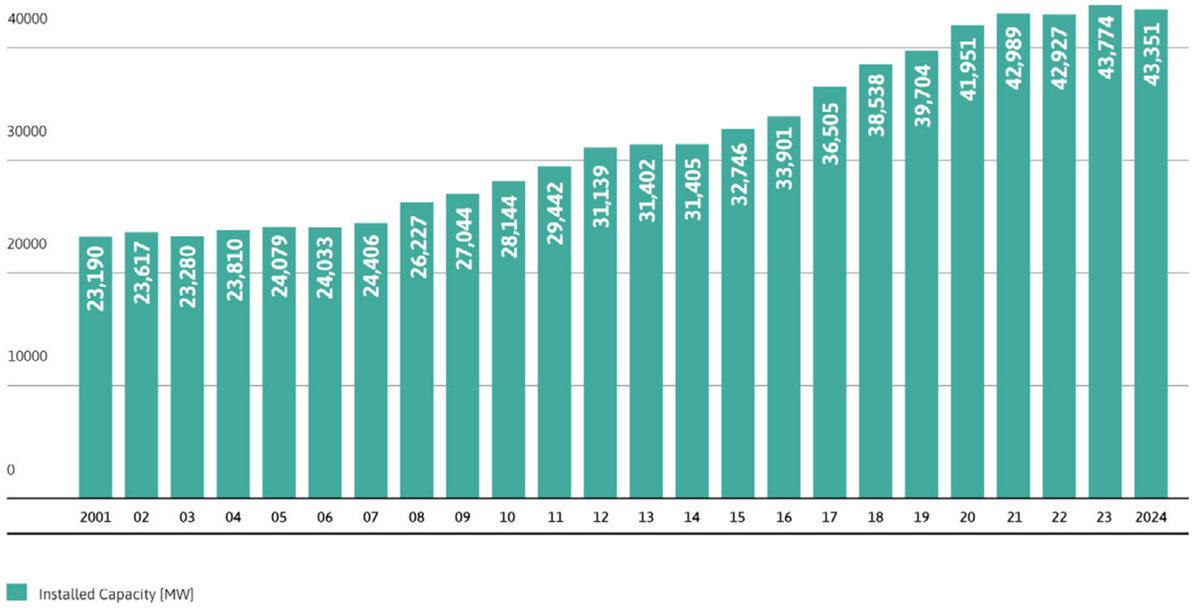


Electricity Generation

The following graph shows the changes in the electricity generation sector's installed capacity since 2001.

CHANGES IN THE ARGENTINE ELECTRICAL GRID'S INSTALLED CAPACITY

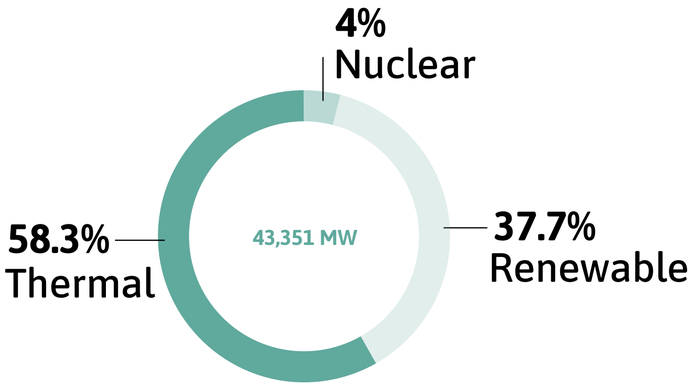
In MW



The following graph shows the percentage share of installed capacity in the Argentine Electrical Grid by source (hydraulic, thermal, nuclear and renewable).

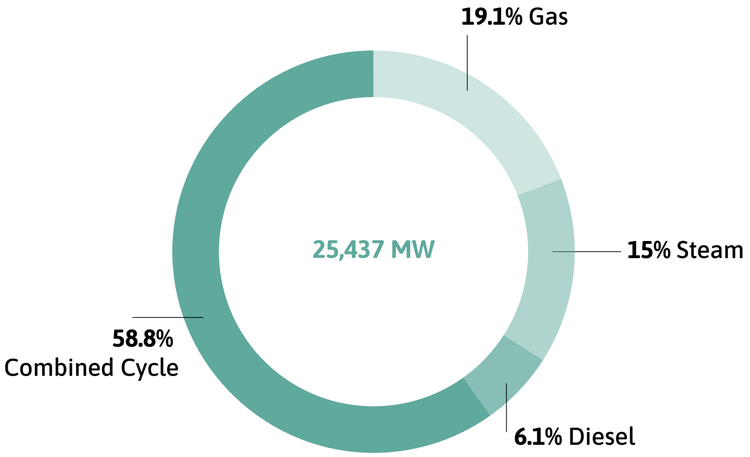
INSTALLED CAPACITY BY SOURCE

As a % (December 2024)



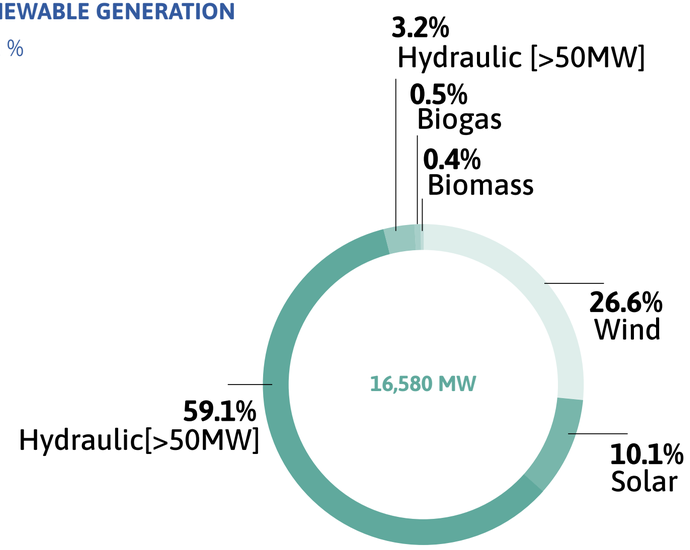
THERMAL GENERATION

As a %



RENEWABLE GENERATION

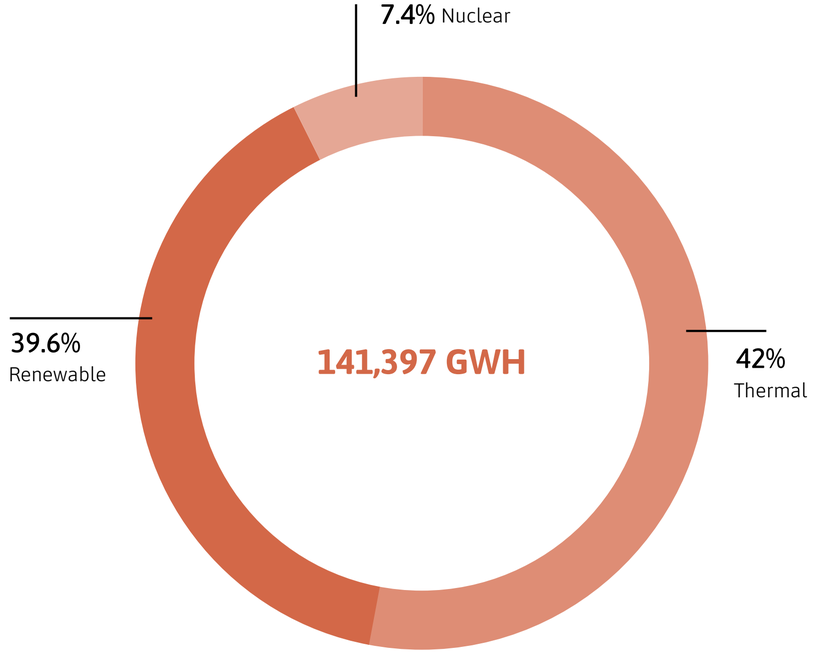
As a %



Thermal generation was the main source of supply of the generated power (53%), followed by renewable energy (39.6%), and nuclear generation (7.4%), as shown in the following graph.

GROSS GENERATION AS AT DECEMBER 2024

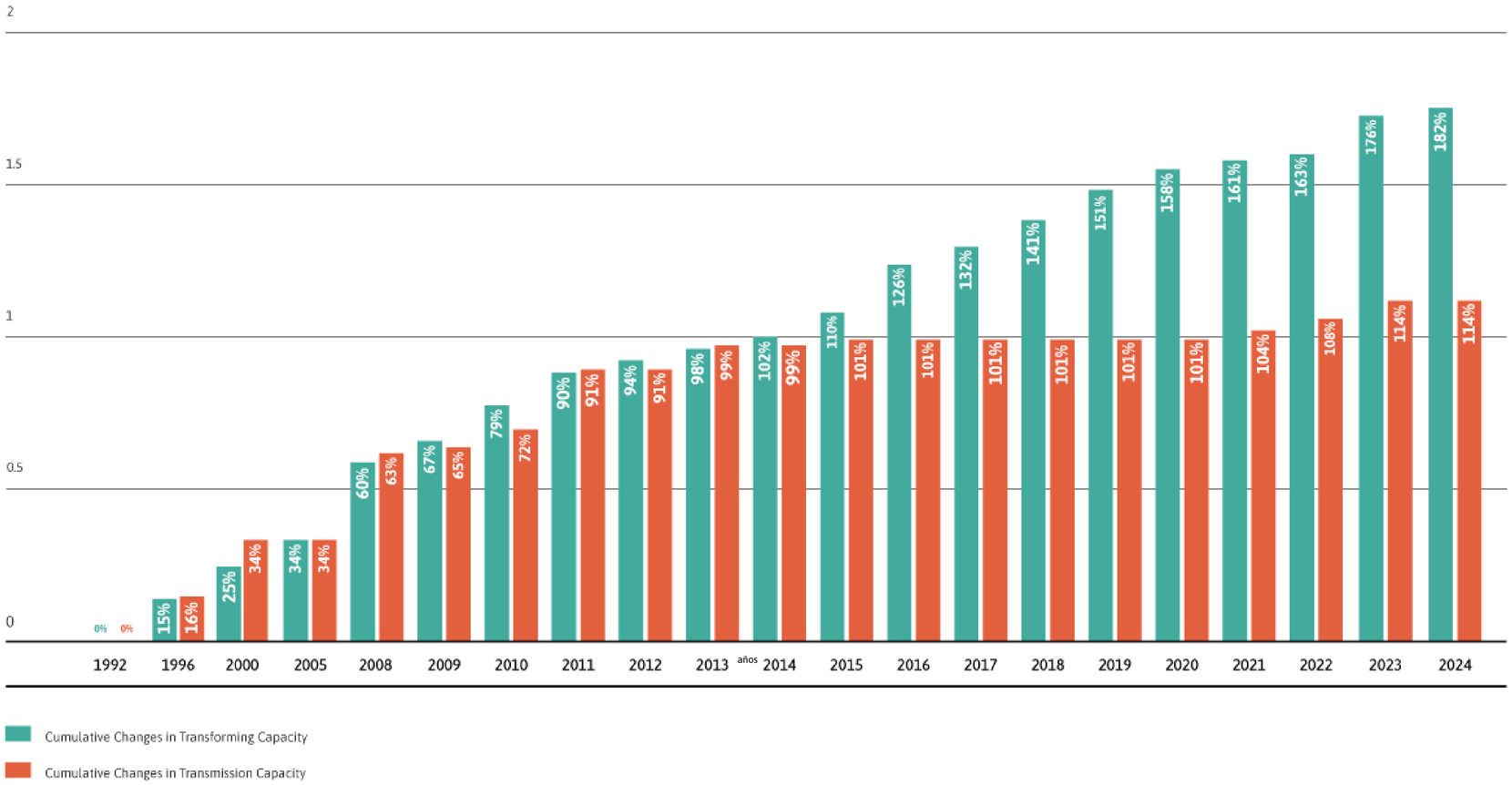
As a %



System Growth

HIGH VOLTAGE TRANSMISSION SYSTEM EVOLUTION

As a %



As shown in the following graph, the high voltage transmission system has experienced substantial growth since 2005, primarily as a result of the Federal Plan for Transmission at 500 kV.

Emergencies

San Nicolás: Since March 8, extreme weather conditions posed a risk to service security, affecting the high voltage transmission service of Transener and Transba throughout the northern region of the Province of Buenos Aires.

Strong winds caused the collapse of 21 high-voltage towers, affecting 3 lines extending from the Ramallo Transforming Substation to the Rosario Oeste Transforming Substation (500 kV) and 2 lines of 220 kV.

In order to restore the structures and bring the system operation back to normal within the committed time, coordinated work was carried out involving heavy machinery and a large number of employees. Personnel from different regions of Transener and Transba were engaged, as well as other employees to manage legal, logistics, and engineering issues, and provide administrative and human capital support. All of this was done with constant safety awareness through on-site personnel working in close collaboration with emergency leaders.

Synchronous Compensators

On August 8, Ezeiza Transforming Substation's Synchronous Compensator No. 4 was put into service, after facing severe conditions due to its age, the heatwave, and the record demand in Greater Buenos Aires. The Central East Regional Management Office carried out an exceptional and unprecedented job "on-site," successfully bringing the equipment into service. This repair project cost 7 million dollars and had an estimated timeframe of 16 months.

It should be noted that this was a comprehensive repair (rotor, stator, magnetic core coating, etc.) of a key element for the stability of the Argentine Electrical Grid. The work required full participation from specialists and technicians, involving all company departments.

System Growth

In 2024, the following projects were commissioned, primarily focused on expanding the system's transformation capacity:

- **25 de Mayo Transforming Substation:** The second 500/132 kV, 300 MVA transformer (T1VM) was brought into service, as requested by EDEN.
- **Paso de la Patria Transforming Substation:** The second 500/132 kV, 300 MVA transformer (T2PT) was brought into service as part of the Comprehensive Preventive Availability Scheme set forth in Resolution SE No. 294/24.
- **Malvinas Argentinas Transforming Substation:** The third 500/132 kV, 300 MVA transformer (T4MA) was brought into service as part of the Comprehensive Preventive Availability Scheme set forth in Resolution SE No. 294/24.
- **Ezeiza Transforming Substation:** The fifth 500/220 kV, 800 MVA transformer bank (T10EZ) was brought into service as part of the Comprehensive Preventive Availability Scheme set forth in Resolution SE No. 294/24.

These projects help:

- Avoid demand constraints in their respective areas.
- Generate savings in local generation dispatch costs.
- Optimize the voltage profile of the downstream networks of the transmission system.

Technology & Innovation

The implementation of new technologies, constant innovation, and the development of new solutions that enhance service quality are part of our fundamental management pillars. In this regard, we continue to invest in providing resources to areas that drive both research and development and the analysis of new applied technologies.

Research & Development and Technical Training

We continue to optimize our processes as part of a policy to invest in the development of new solutions based on research, training, and technology; focused on ensuring the strength of our performance and service quality. The Research & Development and Technical Training area seeks to ensure the continuity and consistency of the Technical Directorate's and General Management's goals through their member's active participation across the organization's several areas. Some of the main topics and projects we worked on in 2024 include:

- Circuit Breaker Replacement Rankin (CBRR). EPRI.
- Artificial Intelligence applications for the analysis of High Voltage Line inspection images.
- Cybersecurity review. KPMG audit.
- Acquisition of a camera for SF6 visualization.
- Natural Language Processing (NLP) applications.
- Robotics for transformer oil inspection.
- Software for analysis of High Voltage Line inspection images.
- Comprehensive Asset Monitoring at transforming substations (Interrupt AT / Transformers).
- Transformer oil contamination (EPRI/CIGRE).
- WinSoe Renewal - OPC Technology.
- Digital Twin Technologies.
- Technology application projects related to Let's be Safe and Knowledge Management:
  - Virtual reality (lockout and tagout), steps to set up facilities such as Training Centers, Road Safety, Smartwatch for vital signs, among others.
- Rosario Oeste Transforming Substation Training Center, already operational, and Ezeiza Transforming Substation (Protections and Control).

Additionally, through the Research & Development and Technical Training area, we regularly participate in technical knowledge and project exchanges with professionals from other countries related to the energy industry.

Middle and High Voltage Assay Lab

During 2024, LEMAT conducted equipment testing at its facilities in the city of Neuquén. These tests were performed on equipment sent by their responsible parties for diagnostics or final testing. Additionally, LEMAT provided support to various areas of Transener and Transba through on-site testing and technical training, in which LEMAT personnel were involved as instructors.

132kV Voltage Transformer Testing

The Southern Regional Management Office (GRS) arranged for the testing of two voltage transformers that had been removed from service after a similar unit exploded, damaging the porcelain of two adjacent machines. The transformers had been installed at Colonia Valentina for over 30 years, so a full set of tests was conducted to assess their final condition after their operational lifespan.

Current Transformer Testing

The Central East Regional Management Office (GRCE) requested the testing of seven current transformers that were received at the Transforming Substation and stored as spare units. These transformers had been improperly stored for longer than the manufacturer's recommended period. Due to concerns about their usability, the GRCE contacted LEMAT to perform insulation condition tests. All necessary tests were carried out to determine their current state.

Bushing Testing

The GRCE requested the testing of a 500 kV bushing from a reactor at Henderson Transforming Substation. This bushing had been monitored using thermographic inspections due to an unusual hot spot. Given past experiences with similar components, the bushing was removed from service and a full set of tests was conducted to verify its condition. LEMAT performed all insulation tests, revealing internal discharges and changes in the insulating material. The bushing has been scheduled for disassembly to determine the root cause of the issue.

Frequency Response Analysis Testing

Due to an ongoing power upgrade at Bragado Transforming Substation in Transba, a Sweep Frequency Response Analysis (SFRA) test was conducted on two power transformers that had been transferred from Mercedes Transforming Substation. This test was performed before transportation, as it is standard practice to conduct pre- and post-movement tests on transformers to detect any internal movements during transport. The tests on both relocated machines yielded promising results, showing no apparent internal movements during transportation.

Additionally, Transba's Southern Regional Management Office (GRS) requested LEMAT's assistance to perform this test on transformer T2PUA, which had been generating gases after undergoing maintenance. The test was conducted on two separate occasions, revealing significant differences that indicated an internal fault. This transformer showed acetylene generation and was subsequently removed from service. A subsequent internal inspection at the factory confirmed the machine had been damaged.

Furthermore, Transener's Northern Regional Management Office (GRN) requested assistance to conduct this test at Gran Mendoza Transforming Substation on reactor R2L5GM, after one of its phases went out of service due to protection system activation. The test was performed on all four machines comprising R2L5GM, indicating a potential fault near the low-voltage terminal. An internal inspection of the reactor is still pending to determine its exact condition.

Installation of Online Partial Discharge Monitoring Equipment

By the end of 2022, a Techimp partial discharge logger was installed at PB Transforming Substation, which is used by LEMAT to monitor and acquire partial discharge signals at 132 kV cables of the T2PB power transformer. This logger was in place for over 14 months to capture data at different times and under different charge conditions of the transformer. This long-term monitoring allowed us to characterize the condition of the high-voltage cable, which has been in service for only a few years.

Circuit Breaker Training

Support was provided to the R&D and Technical Training area during the delivery of the circuit breaker training course, sharing knowledge and experiences on the different tests conducted on these types of assets.

Training on Electrical Testing of Power Machines

LEMAT delivered the “Electrical Testing of Transformers and Reactors” course, which was incorporated into Transener’s Knowledge Matrix implemented in 2022 and is available to personnel involved in testing, as well as personnel at stations who must make decisions based on test results..

The course was delivered by LEMAT’s personnel, covering electrical measurement theory, real case discussion, and hands-on electrical testing on two designated transformers. A total of four sessions were held, each with different participants, and each session lasted three days.

Voltage Work Center (CTcT)

Training and Certifications

- Theoretical and Practical Courses: Approximately 35 theoretical and practical courses were conducted related to Voltage Work certifications, including recertification courses.
- Participants: Around 250 operators attended these courses, enhancing their skills and ensuring compliance with safety standards.

Aerial Inspection Services

- Line Patrols: About 7,300 km of power lines were patrolled using aircraft equipped with state-of-the-art cameras.
- Reports: A total of 51 detailed reports were delivered, highlighting critical findings and contributing to ongoing infrastructure improvement.
- Drone Team: The drone pilot team was strengthened, now comprising 21 pilots and 14 high-end drones, enabling more precise and safer inspections.

Laboratory

- Tool and Equipment Testing: Approximately 1,200 service-critical tools and equipment were tested, mainly at the laboratory in Bahía Blanca – Petroquímica Transforming Substation.
- New Tools: Additional tools were incorporated into the existing inventory, bringing the total available tools to 1,600 for personnel use.

Chemical Lab

During 2024, Transener S.A.’s Chemical Labs continued with its activities as usual, offering key services essential for the company’s proper operation and maintenance (O&M). To us, the highest performance of these services in due time and form is totally critical, which ratifies and strengthens the policy and strategic decision of having in-house labs, ensuring the ongoing pursuit for excellence in managing mineral insulating oil.

We have the following facilities available:

- Laboratorio Químico Buenos Aires, located at Ezeiza Transforming Substation (Marcos Paz, Province of Buenos Aires).
- Laboratorio Químico Córdoba, located at Malvinas Transforming Substation (Montecristo, Province of Córdoba).

Durante el 2024, se han realizado análisis de aceites minerales aislantes y aguas según se describen a continuación:

- Total number of oil analyses: 4924
  - Northern Region: 2089
  - Southern Region: 1093
  - Central Eastern Region: 1742
- Total number of water analyses: 93
  - Región Norte: 42
  - Región Sur: 25
  - Región Centro Oeste: 26

The Chemical Labs conducted oil analyses for fault diagnosis, maintenance, installation, and commissioning of various reactors and transformers across multiple transforming substations. The following key activities were carried out: PY Trans-

forming Substation (T3PY): Assisted in the reception and installation of the new transformer. PU Transforming Substation: Supported the reception and installation of the phases of the new backup reactor, as well as the treatment and replacement of bushings in backup reactors. VIV Transforming Substation: Assisted in the installation and energization of new equipment, as well as in the treatment and replacement of bushings in existing equipment. ATI Transforming Substation: Provided support for the replacement of auxiliary equipment. AGD Monitoring: Conducted monitoring on several reactors in BB, CL, and HE Transforming Substations.

Analysis services and specific support: Major maintenance support at GM Transforming Substation (R1T2GM/R2T2GM/R1T3GM/R2T3GM), major maintenance support at AM Transforming Substation (R1T1AM/R2T2AM/R2T1AM/R1T2AM), bushing replacement at GM Transforming Substation (R1L5GM S), and bushing replacement at MA Transforming Substation (R1L5MA R).

Additionally, the laboratories completed corrosive sulfur analysis on RBC-equipped devices (500 kV/220 kV transformers) in the Northern Region.

The laboratory provided analysis and assistance for emergencies related to failures, alarms, and events affecting the following equipment: T1HE, R2B5BB, R1B5PY/T, T2GM, T1GM, R2T2GM, R1L5GM (S), R1T3GM, R3L5RE (S).

The lab also analyzed samples coming from the DMU unit and issued Laboratory Reports for submission to the Provincial Agency for Sustainable Development (OPDS).

We also delivered services to external clients, including GENELBA Thermal Power Plant (Pampa Energía).

Finally, specific training on the High Pressure Liquid Chromatograph (HPLC) continued during 2024, allowing us to go on with furan analyses in insulating oils used at Transener's power transformers.

Specific training on Gas Chromatography (TOGA) was also delivered to strengthen dissolved gas analysis (DGA) capabilities.

Technology

- We migrated our data center in Pacheco to the cloud.
- We carried out technological upgrades of hyper-convergent equipment at the main transforming substation.
- We improved connectivity at 25 sites, including enhancements and new links.
- We replaced technological equipment and implemented networking equipment at 27 transforming substations.
- We implemented 15 new links.
- We installed structured cabling at 13 transforming substations.
- We made 16 improvements to our own links in terms of capacity and VLANs.
- We installed biometric devices for attendance control at 18 transforming substations.

Applied Safety Department

- **Instructor Team:** A team of specialized instructors was consolidated for high-risk tasks in the following areas: Measurements, Transforming Substation Maintenance, Communications, Protections, and Operations.
- **Instructional Materials:** More than 15 instructional guides were created and improved, covering various topics, including:
  - Manual opening and closing maneuvers for choppers.
  - Operations with choppers during busbar changes.
  - Replacement of units in capacitor banks.
  - Battery bank discharge testing.
  - Performance testing in voltage transformers (VTs) with injection from the secondary terminal block.

- **Workshops:** Three workshops focused on technical and safety topics were conducted, promoting ongoing training and knowledge updates.

Systems | Applications and Processes

- TESLA Project. We redefined and improved all our back-office processes, both administrative and operational, through the implementation of SAP S4. We continued to strengthen our Process Culture by defining new process owners and key users, as well as establishing health indicators to evaluate process performance. This project has allowed us to:
  - Improve data quality to generate more and better information for decision-making.
  - Advance our digitalization process.
  - Enhance user experience through the use of Fiori (web access).
- We renewed our SAP Operations suite by migrating it to Cloud Foundry, improving the Revenue and Penalty Allocation processes, while fully automating all administrative processes stemming from Operations and Maintenance.

Data & Projects

- **Data Culture**: A training program was implemented for end users to make them familiar with data analysis tools and encourage their use in daily decision-making.
- **Development of Customized Dashboards:** Five new dashboards were designed, tailored to the specific needs of each area, to facilitate data visualization and analysis, enabling faster and more accurate decision-making.
- **Data Governance:** A data lineage dashboard was created to ensure information traceability, integrity, and quality, reinforcing confidence in analytical outputs.
- Process Automation: Two RPA (Robotic Process Automation) solutions were implemented to automate repetitive and error-prone tasks, improving data quality and freeing up staff time for higher-value activities.
- Data Democratization: A significant increase in the number of users accessing data dashboards was observed, indicating greater adoption of the data culture within the organization.
- Technological Innovation: The evaluation of new data lifecycle and visualization tools was planned and initiated to optimize data management processes and enhance the company's analytical capabilities. In this regard, we began migrating our control dashboards to a Cloud-based model, using SAP DataSphere (DataLake) and SAP Analytics Cloud solutions.

Cybersecurity:

- We developed a new Cybersecurity Awareness Plan, including phishing test campaigns, training through audiovisual content and interactive modules, digital signage, and intranet publications with videos and newsletters, online and in-person talks covering general and specific cybersecurity topics, such as Cybersecurity in OT Networks.
- Additionally, we implemented a new secure remote access solution for the SCADA network. This solution also enhanced our capabilities for privileged user auditing, monitoring, management, and safeguarding.

Help Desk

We enhanced the use of the Invgate tool to provide traceability for various company processes that were previously managed manually or via email.

Risk Management Culture

With over 10 years of experience firmly upholding ongoing improvement and Risk Management as key tools for excellence, we have positioned ourselves as leaders in the field. This is why, in 2024, we are at the forefront of the cultural shift driven by TRANSENER 2035 in strategic and operational areas, systematically identifying and developing communication with stakeholders, short-, medium-, and long-term objectives, contingency plans, and the need for additional controls and monitoring.

Risk Management and Technical Audits

During 2024, we documented and shared within the organization the changes and improvements developed in 2022-2023. We provided strategic and operational arguments for our 2025-2029 tariff proposal. We supported cultural transformation by training and raising awareness among new generations of risk managers about the commitment to “safety as a value,” and the importance of communication with stakeholders.

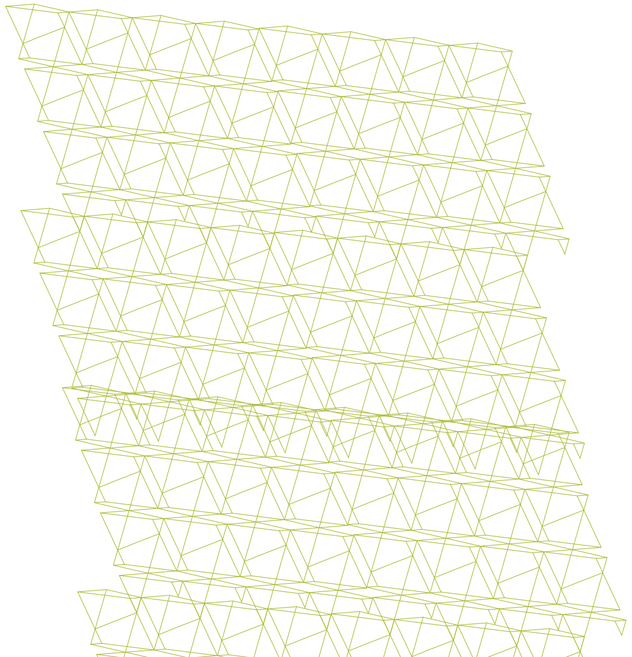
Leveraging our expertise in Technical Audits, we collaborated with the MEGA and TESLA projects to redefine and enhance processes related to Physical Asset Management and General Material & Inventory Management in general, with a focus on warehousing, procurement, and final disposition.

Risk Matrix

Every year, we assess workplace safety and health risks through the development of a Risk Matrix to define action plans leading to reduce the gap between the actual and intrinsic value of risks. These action plans are focused on reducing the impact of our three major risks: electrical risk, risk of falls from height, and road risk.

Risk Matrix and Heat Map

We have completed and made available to decision-making bodies the annual update of the corporate risk matrix and the corresponding heat map.



HEAT MAP

(CURRENT SEVERITY)

Level 1 (Directors)

Review as of December 2024			Consequences				
			1 to 2	10 to 20	50 to 100	200 to 500	>5000
Likelihood	100 to 50	Highly likely				PER.accid.01 OYM.segpa.01	
	50 to 20	Likely		OYM.demsu.01		TEC.cibsg.01 OYM.dañeq.01	
	20 to 10	Possible			NOR.debge.01 PER.knoho.01 OYM.medam.01	OYM.incen.01 NOR.segpu.01 STA.comun.01 STA.difac.01 NOR.conce.01 FIN.insre.01	
	10 to 2.6	Unlikely			PER.sindi.01 OYM.apago.01	PER.sindi.01 OYM.apago.01	
	<2.5	Rare					NOR.ejepr.01

In 2024, we managed:

19 Level 1 Risks

67 Level 2 Risks

20 contingency plans

26 stakeholders

Quality Management

During 2024, the most relevant aspects of the Integrated Quality Management (ISO 9001), Environment (ISO 14001), Occupational Health and Safety Standard, Emergency Plan (ENRE 22/2010), CAMMESA's Technical Procedure No. 15 (SE 208/1998), and Risk Management included:

- Maintenance of the Quality Management System (ISO 9001:2015) certification.
- Maintenance of the Environmental Management System (ISO 14001:2015) certification.
- Validation of the Contingency Plan for 2024 (Resolution ENRE 22/2010).

These achievements were attained by successfully passing the External Audits conducted in September and October.

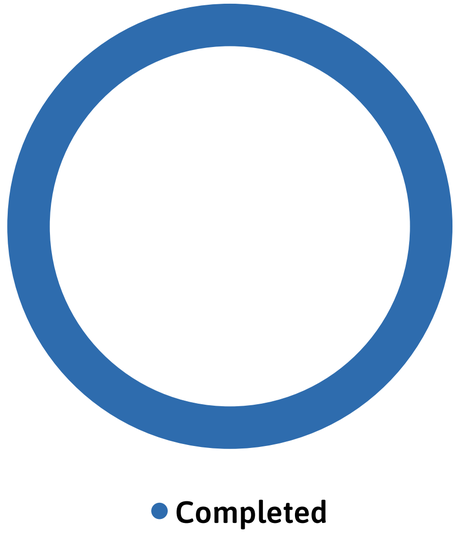
In November, ENRE's Environmental Department conducted an audit of Transener's Environmental Management System to verify compliance with the obligations imposed by ENRE Resolution No. 558/2022 and ASPYMA Resolution 1/2023 (Guidance on the minimum content of Environmental Planning for Wholesale Electricity Market Agents). As a conclusion, in its audit report, the regulatory body indicated that no findings were detected that would warrant Non-Conformities.

In addition, we conducted 24 Internal Audits, all of which were scheduled audits, achieving 100% compliance with the 2024 Internal Audit Program.

In compliance with CAMMESA's Technical Procedure No. 15 to grant permits to operations personnel, 58 persons received their permits and their renewals for operation of the High-voltage Power Transmission System in Argentina (9 COT Shift Operators and 49 Transforming Substation Technicians). To such end, we verified all documents related to each operator and handled and successfully passed the required external audits.

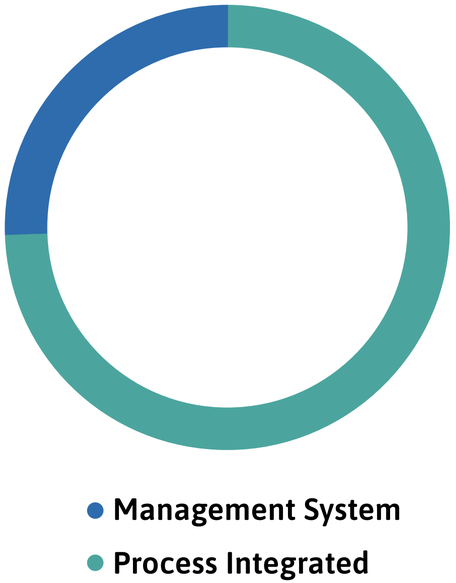
Scheduled	Completed	Planned	Cancelled
24	24	0	0

Internal Audits by Status

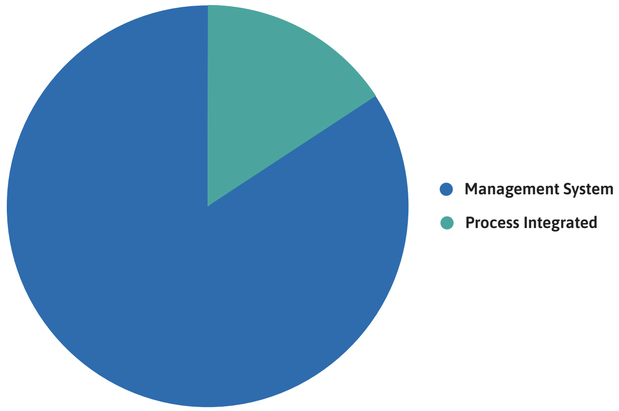


Scheduled	Completed	Planned	Cancelled
24	24	0	0

Internal Audits by Type



Permits of operations personnel by function



Like every year, we prepared a report for management's review, including all Integrated Management System information.

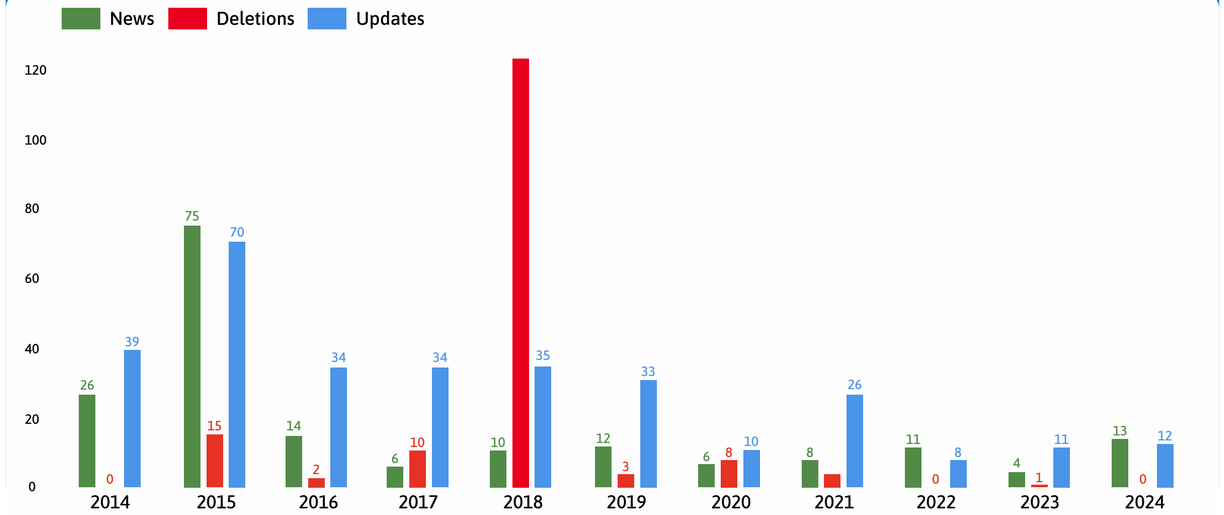
Based on the specific needs of each area, the Quality Management department reviewed and issued 25 Integrated Management System documents.

Early in the year, we conducted external customer satisfaction surveys regarding the transmission system operation and maintenance service and the service provided by the Engineering Management Department in 2023.

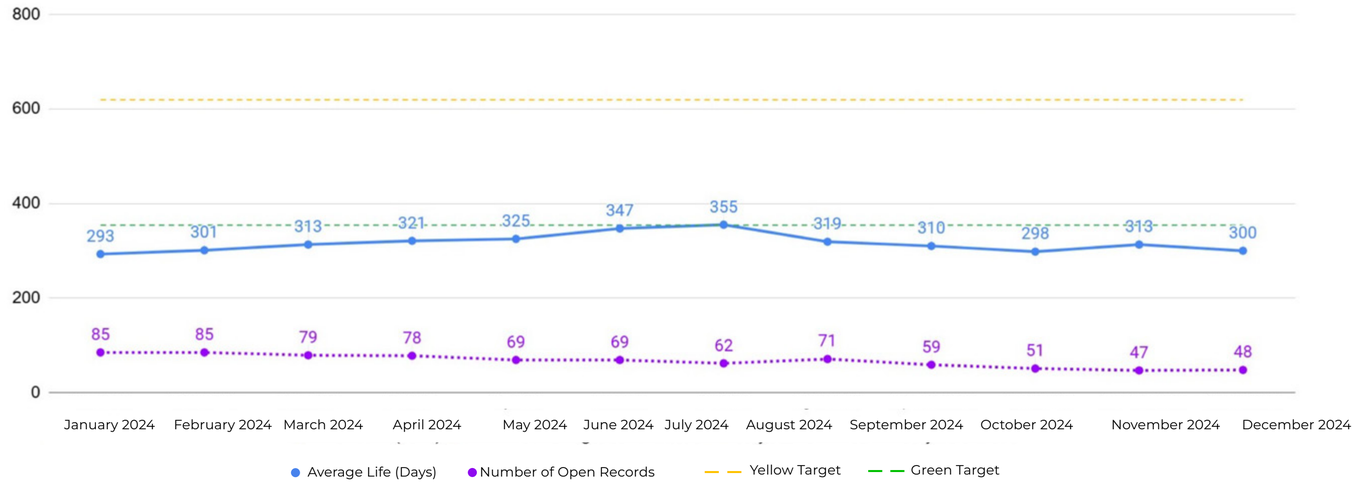
In compliance with Resolutions ENRE No. 558/2022 and ASPYMA No. 1/2023, we took part in the preparation of the Report of Degree of Progress in the Environmental Plan that was submitted to ENRE in due time and manner.

We also prepared TRANSENER's Corrective and Preventative Action Average Life Indicator on a monthly basis, and drafted monthly reports with indicator details for each department/management office.

Documents (New, Deletions and Updates) per year



KEY INDICATOR - OPEN ACTIONS - QUALITY



We continued maintaining the Corrective and Preventative Actions application, using the Ticketing System for adding, removing, and modifying users and their roles.

We reviewed and published half-year reviews of the Matrix of Environmental Legal Requirements.

We delivered training on topics related to our Integrated Management System (such as Management of Non-Conformities, Findings, and Opportunities for Improvement, operation of the Corrective and Preventive Actions application, and training for the Certification of Operations Personnel as per the requirements of CAMMESA's Technical Procedure 15).

We deployed the digital signature in internal audit reports to streamline the process, and continued pursuing its use in documents from the Integrated Management System issued by Quality Assurance.

We permanently updated the contents of Quality Management Intranet website on the SAP JAM platform.

We continued with the customary follow-up on non-conformances arising from internal and external audits to streamline pending tasks that delay action closing and to support the action log of each area involved.

We also continued to monitor the measurement of hydrocarbons in water that are part of the Environmental Planning, getting in touch with the pertinent parties when there are delays against the annual plan. Quality Assurance continues to create a non-conformance in the system upon receiving a report from the Chemical Lab in excess of the permitted thresholds.

Regional Management Offices

We have three regional management offices across the country: Northern Region, Central Eastern Region, and Southern Region.

The Northern Region, with its main Almafuerte Transforming Substation, is located on the road to Central Ing. Reolín (Third Power Plant), in the Province of Córdoba. It encompasses the operation, maintenance, and supervision of 26 transforming substations and high-voltage lines connecting them. The Central Eastern Region, with its main Rosario Oeste Transforming Substation, is located on Route 34 S, km 3.5, in Pérez, Province of Santa Fe. It encompasses the operation and maintenance of 17 transforming substations and the high-voltage lines connecting them. The Southern Region has its main transforming substation located at J.J. Lastra 6300, Colonia Valentina, Province of Neuquén, and encompasses the operation and maintenance of 16 transforming substations.

Each management office has a structure comprising area heads, namely: High Voltage Lines, Transforming Substations, Protections, Control and Communications, Special Measurements, and Maintenance Management.

These heads are responsible for maintaining all facilities that make up the Argentine Electrical Grid, including transformers, high-voltage lines of 500 kV (and some of 220 and 132 kV), switching equipment such as circuit breakers and choppers, metering transformers, protection equipment, control, and communications (including equipment for each transforming substation and strategically placed microwave sites).

Additionally, maintenance of certain third-party facilities is carried out under commercial contracts, along with the supervision of independent transporters as part of the concession contract.

Each transforming substation is permanently assigned Technicians, who perform regular and minor predictive and corrective maintenance tasks. They work on a rotating after-hour duty shift schedule and, in case of emergencies, immediately go to the station to take initial measures to remedy or limit the damage and, if necessary, take over the operation.

For more extensive preventive or corrective maintenance, as well as for interventions in High Voltage Lines or Protection, Control, Communications, or Special Measurements Systems, we rely on centralized maintenance work crews. These crews handle more significant or complex tasks. They comprise professionals and technicians from different areas, highly specialized and certified according to the task to be performed.

The regional structure is strongly related to support, innovation, and corporate update areas, such as the Voltage Work Center, Chemical Lab, Engineering Management, Safety and Hygiene, Environmental Management, Central Administration, Procurement, Applied Security, Physical Security, Legal and Regulatory Affairs, Business Development, HR, and Asset Safety.

The professionals and technicians from the regions participate in various current projects, such as TESLA, Knowledge Forum, MEGA, Risk Management, commissioning of new facilities entering the system, and the Development and Improvement Commissions that have been implemented for several years at the company.

All this infrastructure directed towards the materialization of our Mission, Vision, and Corporate Values allows us to leverage the advantages of economies of scale, which favors the efficient allocation of human and physical resources in the optimal quantity and quality needed to address both normal and extreme situations.

As part of the activities and responsibilities of the Regional Management offices:

- We ensure the operational availability of all equipment in Transforming Substations, High Voltage Lines, and Protection, Control, and Communications Equipment in the network.
- We perform preventive, predictive, and corrective maintenance with a strategy based on asset reliability, as per the program established and agreed with market agents on an annual, semi-annual, monthly, and weekly basis.
- As part of maintenance, we carry out Work with Tension on 500 kV lines with highly trained and certified personnel for this task, minimizing the downtime of the facilities.
- We operate the switching equipment in transforming substations through their technicians (remotely or locally), ensuring compliance with the instructions from the COT.
- We manage the opening and closing of Work Licenses (interdepartmental coordination), ensuring compliance with safety measures stipulated in Work Licenses.
- We respond to Emergencies, with the first intervention carried out by transforming substations' technicians, followed by centralized maintenance groups.
- We monitor, manage, and execute CAPEX projects (renewal or replacement of transformer station equipment, protections, building improvements, investments in risk management, etc.).

Operations

During the year, our Operations Control Center (COT) carried out several activities:

During 2024:

- Simulations of Transforming Substation Service Restoration from Zero Tension were conducted based on the specific procedure.
- Equipment replacements were carried out at Transforming Substations (Circuit Breakers, Measuring Transformers, Battery Banks, etc.).
- We implemented the “Technical Training for Transforming Substation and Maintenance Technicians” program.
- The Regions delivered Training on Transformers and Reactors.
- We achieved the highest scheduled maintenance compliance in recent years.
- Major maintenance and life extension of Transformer tertiary reactors were carried out.
- Building and technological improvements were made at Transforming Substation sites.
- Aerial line inspections using Drones were performed in hard-to-access areas.
- A vegetation control plan was implemented for high-voltage lines.
- A prevention plan for sugar cane burning in the NOA region was carried out.
- Equipment replacement and technological improvements were made in 500 kV Lines.
- Obsolete protection replacements were carried out, including the replacement of system 1 protection (5CHPU2) at CH, CC, and PU.
- Unprecedented comprehensive onsite reconstruction and commissioning of CCSS No. 3 and No. 4, along with major maintenance on CCSS No. 1, No. 2, and No. 5.
- Replacement of obsolete 220 kV and 132 kV equipment at Transforming Substation.
- 500 kV circuit breaker replacement at EZ, HE, AM, and RO Transforming Substations.
- Replacement of obsolete 500 kV current transformers at AB, EZ, RD, CC, and AM Transforming Substations. Acquisition of forty one (41) 500 kV current transformers to complete replacement at AM and RG 500 kV current transformers.
- An extraordinary snow and wind storm caused bifacial faults in Patagonian lines 5PYZN1 and 5RSCZN1, prompting an unusual deployment of teams to normalize the events under extreme conditions.
- Equipment tests for snow conditions were planned and carried out in Caviahue, with teams from all three Transener regions.
- Pending maintenance on Cold Lines was completed, coordinating the transfer of resources from maintenance bases in Colonia Valentina, Bahía Blanca, and Transba personnel.
- PMUs were installed at CO and CH Transforming Substations upon CAMMESA’s request.
- Restoration of the fiber optic system 1 for the 5AGRDI1 link with DWDM equipment was done, marking Transener’s first experience with it.
- Major maintenance on reactors R1T1AM, R2T1AM, R1T2AM, and R2T2AM was completed.
- 16 Battery Banks were replaced at AM AC LAV GM MA SES RDI SO Transforming Substations.

Permits for Operators

- Renewal of the permits of 4 COT operators.
- Granting of the first permit of 5 new COT operators.
- Granting and/or renewal of permits for 49 Transforming Substation Technicians

Education and Training

The following training courses were delivered to Operators, Heads of Shift and Programming Personnel:

- System recovery after a total collapse. Service Order No. 8.
- Protections for COT operators.
- Studies and simulations for the system operation.
- Power flows, short-circuits and stability.
- Generation Automatic Disconnects (DAG).
- Wholesale Electricity Market Regulation.
- Communications Systems applied to electricity transmission.
- Lock-out/Tag-out of transmission network facilities.
- Network synchronization and criteria to adjust synchronism verifiers.
- Operation of SCADA Monarch.
- Use of the OTS for Operators' training.
- Voltage Work for COT operators.
- Basic Security Plan II.
- Visits to Transforming Substations.
- Update of Service Orders.

We continued working with the Operator Training Simulator (OTS) at the new Operator Training Room. In 2024, we held individual day meetings with the involvement of all COT operators. During the training sessions, a number of operational situations were discussed, both programmed maneuvers and untimely equipment disconnects. Some of the exercises proposed to operators included the recovery of several systems of the Argentine Electrical Grid as well as the black start of several sub-systems.

We carried out a system recovery mock after a total collapse, with the participation of CAMMESA, all agents of the Argentine Electrical Grid, and heads of shift and operators in training. We checked our ability to successfully recover the high-voltage power transmission system within the expected time

Manuals for the Transforming Substations

During 2024, we updated the Manuals of Standard Operating Procedures at Guillermo Brown, Cobos, El Bracho, Alicurá, Alumbrera and Macachín Transforming Substations. We also submitted for consideration proposed updates to Manuals of Standard Operating Procedures of Ramallo and Minera Transforming Substations.

Transener's Maintenance Facilities Requests

During the year, we managed maintenance facilities requests and held weekly meetings to coordinate with CAMMESA in order to facilitate the formation of consent with CAMMESA and the several participants of the electrical market.

We continued working jointly with CAMMESA's specialists in the maintenance coordination task force. In this respect, meetings continued to be held to discuss the monthly maintenance programs submitted by Transener S.A. in order to pave the way to obtain CAMMESA's authorization to perform maintenance on elements of the transmission system.

Besides, the shift system implemented was maintained for delivery of Work Permits to order and optimize this task at the Control Center Management.

Disruption Reports

A total of 456 reports were prepared concerning Anomalies and Disruptions during 2024. As part of CAMMESA's Technical Procedure No. 11 entitled "Disruption Analysis" 409 Preliminary Reports and 22 Final Disruption Reports were prepared.

Operational Aspects

On February 1, 2024, at 02:47 p.m., a new demand record was registered in the Argentine Electrical Grid, reaching 29,653 MW.

In order to ensure that new installations are adequately phased into service in the Argentine Electrical Grid, we reviewed the different energization plans submitted by contractors throughout the year in order to have the new equipment enabled, assessing in each case the impact on the equipment in service and on the network operation in general. Several energization plans were also arranged for the commissioning of equipment refurbished by CAPEX or after long-term interventions for major maintenance.

As a result of the enhancements conducted in the Argentine Electrical Grid, two connection points at 220 kV and a 500 kV bus reactor were incorporated into the supervision and remote command from the Operations Control Center (COT).

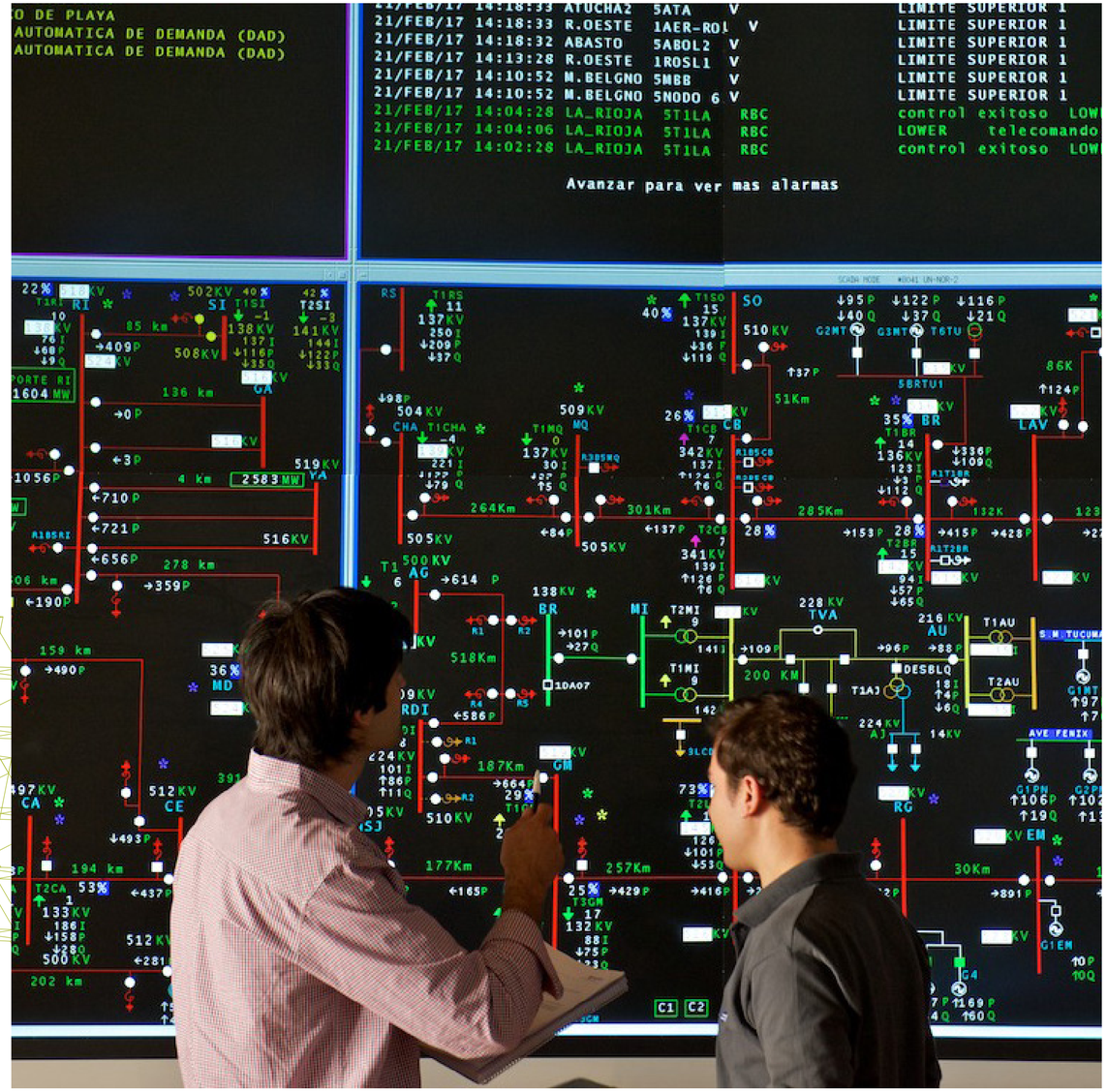
- Gran Mendoza Transforming Substation: New connection points at 220 kV to link Gran Mendoza, Cruz de Piedra 1, and Cruz de Piedra 2 lines.
- Vivoratá Transforming Substation: New R1B5VIV 500 kV bus reactor.

Operations Engineering

This area carries out the following tasks: operation design; calculation of system transmission limits for the 500 kV network; data updates to adjust the operation of DAG (Generation Automatic Disconnect) systems; technical support for studies required for equipment maintenance releases and real-time contingencies; technical assistance for training transforming substations' operators and technicians for their PT15 certification; special studies to reverse non-applicable penalties; consulting on electrical studies for third parties in collaboration with the Network Planning department, among many other tasks.

Below is a summary of the most relevant tasks:

- Update of 11 transmission limits reported in CAMMESA's Seasonal Programming and their corresponding update in the DAG systems.
- Update of three Service Orders, including "Service Order No. 6 – Synchronization at Transener's Network," which is essential for network recovery strategies in case of a total or partial collapse, and "Service Order No. 45 – MA Automation Operation," designed to prevent cascading transformer disconnections at Malvinas Transforming Substation, which could cause a widespread demand collapse in the Province of Córdoba (EPEC).
- Update of Rincón Transforming Substation's export limits to the Argentine Electrical Gride, considering interconnection with Paraguay.
- Active participation in an internal task force for presentations and document preparation in collaboration with Hitachi, aiming to submit a technical and economic proposal to EBY for the renewal and expansion of the new DAG NEA automation system integrated with Paraguay's network.
- Studies and corresponding reports on "Relevant Issues related to the 500 kV Network" for winter 2024 and summer 2024/2025, aimed at informing agents, CAMMESA, and ENRE about expected network conditions, focusing on detected critical points.
- Special study and report for determining remuneration for DAG systems, based on the necessary expansion of electrical infrastructure required to replace these automation systems while maintaining transmission limits.
- Active participation in the task force with EPES SF for the design of the DAD (Demand Automatic Disconnect) system for Rosario Oeste Transforming Substation, to prevent cascading transformer disconnections that could significantly affect electricity demand in Rosario and surrounding areas.



Operations Planning

This area is responsible for: Reference Guide annual development; control of all requests for access to transmission, transformation, and generation capacity; special studies requested by internal clients for fault analysis; review of technical feasibility pre-assessments for projects submitted by agents; review of equipment specifications in collaboration with the Engineering department; and consulting services for third parties regarding Stage 1 and 2 electrical studies, and specialized technical feasibility studies, among other tasks.

Below is a summary of the most relevant tasks:

- Development of Transener's 2025-2032 Reference Guide, a regulatory obligation aimed at studying the necessary expansion of the Argentine Electrical Grid's 500 kV network over the next 8 years. This guide provides essential information to CAMMESA, WEM agents, and consultants, enabling planning and expansion project assessments.
- Evaluation of 40 technical feasibility electrical studies for access and expansion (Stage 1 – CAMMESA Technical Procedure 1).
- Evaluation of two detailed technical design electrical studies (Stage 2 – CAMMESA Technical Procedure 1) for access and expansion feasibility (Stage 1 – CAMMESA Technical Procedure 1).
- Execution of six studies, providing information and reviewing requests from internal clients or company management.
- Completion of four electrical study consulting projects for external clients.

- Preparation of nine electrical study consulting proposals for external clients.
- Advisory services for two large potential mining projects in the NOA region. Additionally, High Voltage Transmission Expressions of Interest were reviewed at CAMMESA's request for subsequent feedback.
- Development and review of seven equipment specifications and technical licenses.

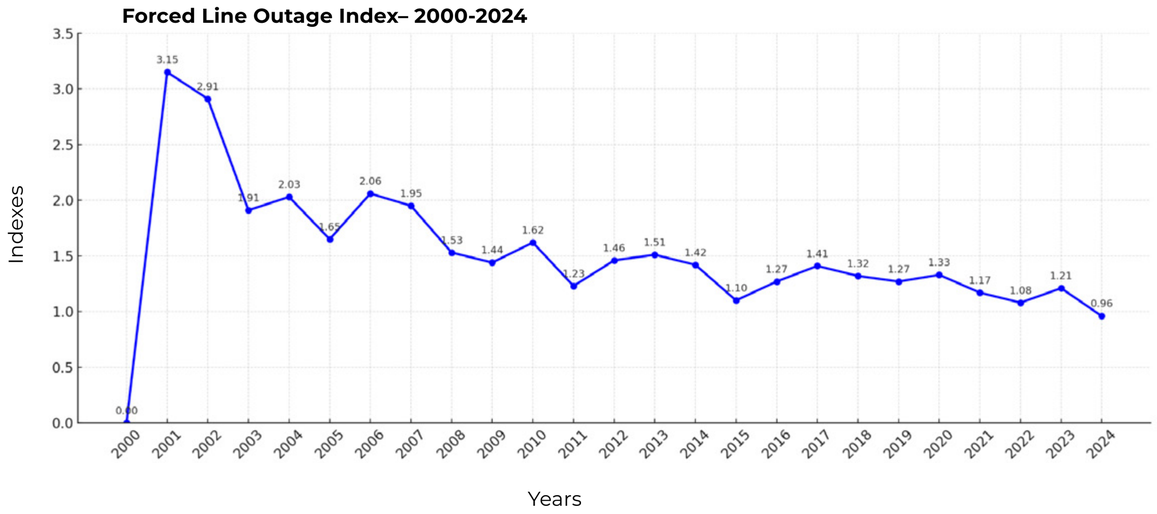
Operation Networks Management

- **TASKS ASSOCIATED WITH THE RENEWAL OF THE SCADA SYSTEM.**
  - Incorporation into Transener S.A.'s Real-Time Operation System, Electrical Applications and Training Simulator (OTS) of all the changes requested due to modifications, additions and enhancements in the transforming substations being supervised.
  - Point-to-point testing prior to commercial commissioning of all changes.
  - 250 processed requests to update Monarch databases (works, improvements and other updates).
  - Generation of 2 complex historical data reports upon external requests. This activity also aims at reducing the number of external connections to enhance safety.
  - Advanced training delivered to the COT's new hires on SCADA and Electrical Applications.
  - Attendance to several webinars held by the SCADA provider to enhance the team's knowledge on the system and keep information up to date.
  - The activities included:
    - SCADA system training for the Control Center's new operators.
    - Onboarding sessions for new professionals.
    - All the scheduled preventative maintenance tasks (COT, ECC, OTS, PDS).
    - Scheduled preventative maintenance at the Monarch and Data Center nodes.
    - Scheduled maintenance of the Control Center's UPS and battery banks.
    - VideoWall maintenance.
    - Building maintenance works at GPOR area.
  - Installation of the Operation Systems and SCADA system security patches as indicated under the support agreement with the supplier.
  - As part of the cybersecurity assessment of SCADA systems, the following works were completed:
    - Drafting and documentation of procedures carried out in the area.
    - Acquisition and installation of a PAM (Privileged Access Management) system as a cybersecurity improvement.
  - Acquisition, installation, and commissioning of the sixth operation console at the COT's Control Room. This included the provision and installation of the furniture, workstation, and accessories.

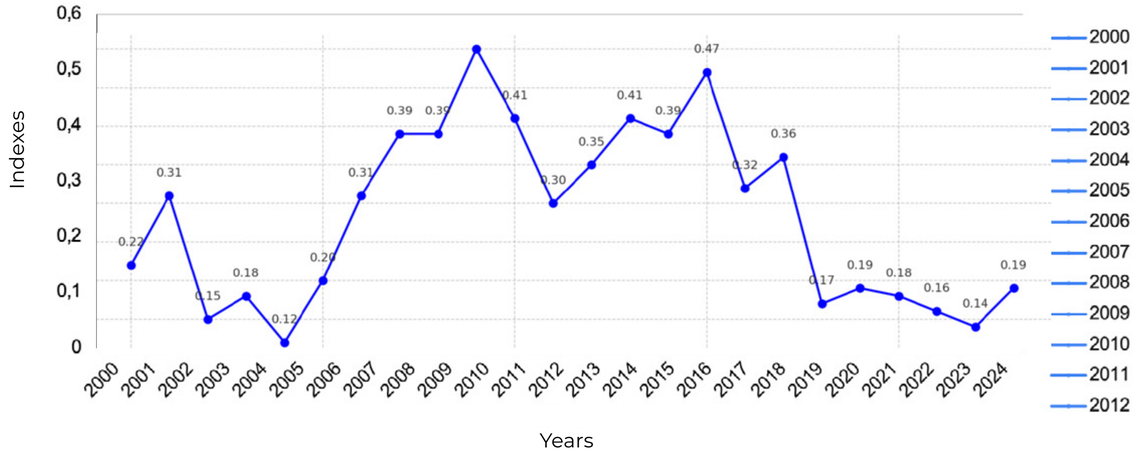
Service Quality

In 2024, service quality indicators improved beyond the established targets:

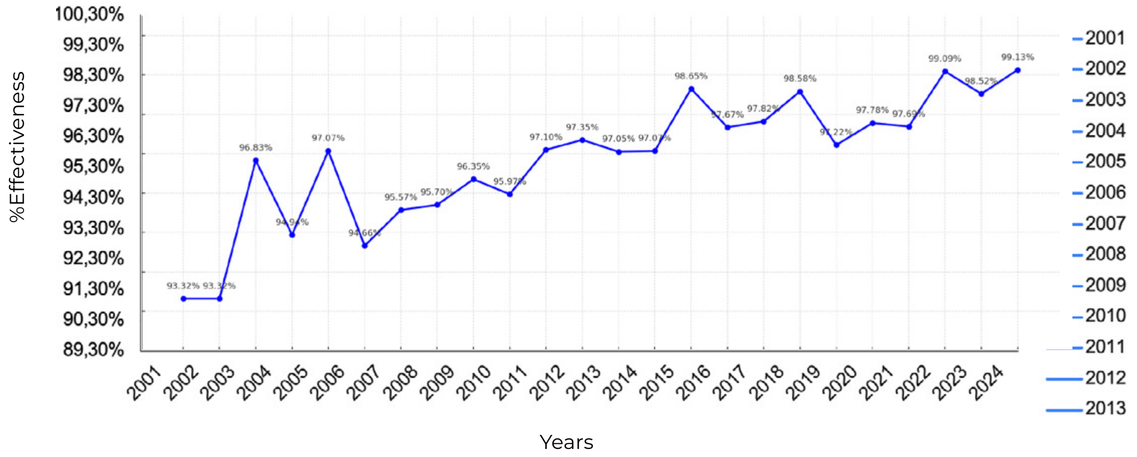
- The "forced line outage index" was 0.43 (as of December 2024).
- The transformer disconnection index was 0.19 (as of December 2024).
- The effectiveness of line protections and circuit breakers reached 96.15% (as of December 2024).



Power Transformer Disconnection Index– 2000-2024



Protection and Circuit Breaker Effectiveness– 2000-2024



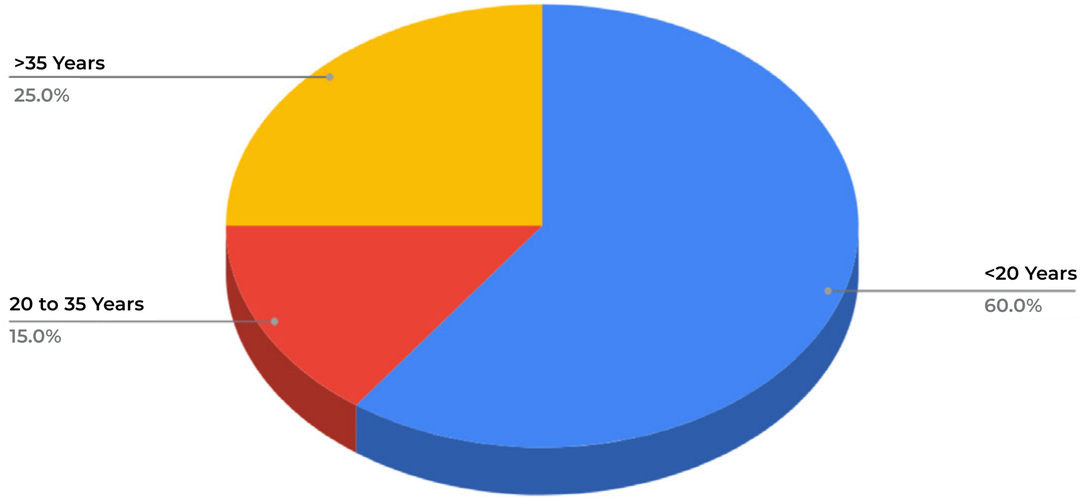
Maintenance Plan

- Overhead Line Thermography: We conducted ground and aerial thermography inspections of the lines, performing tower ascents at a rate of one every 10, alternating year by year. The plan was fully executed (100%).
- Transforming Substation Thermography: We planned a thermographic inspection for all substations. When necessary, an additional inspection was carried out. The plan execution reached 86%.
- Preventive Scheduled Maintenance: Executed according to internal procedures, with an 83% completion rate, rescheduling pending tasks for 2025.

Transformer Fleet

The following graph shows the age distribution of approximately 140 power transformers currently in service:

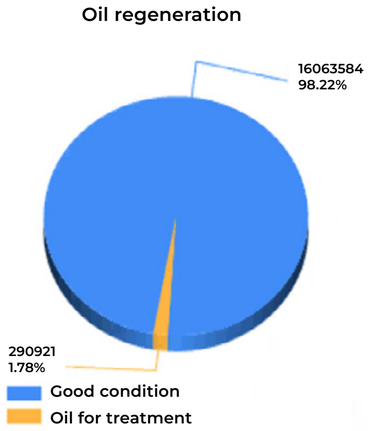
Machine Distribution by Age



Maintenance of On-Load Tap Changers (OLTC)

In 2024, major maintenance was performed on 19 OLTCs out of a total of 38 scheduled maintenances. External operational constraints led to reschedule the remaining services for 2025, while ensuring continuous monitoring of the normal performance of in-service equipment.

Special Oil Treatments

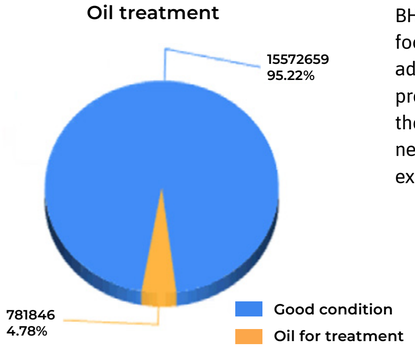


Our company is well-positioned regarding the oil used in Transformers, Reactors, and Auxiliary Service Transformers.

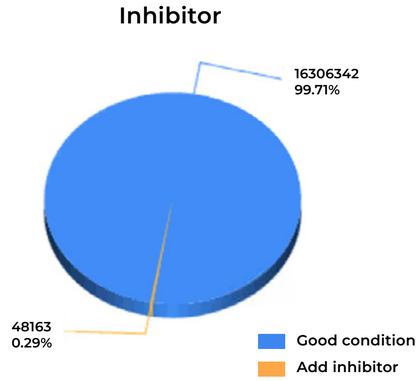
The following information is based on data extracted from Transener's and Transba's Oil System:

Oil regeneration is carried out using specialized treatment units designed for this purpose, aiming to bring the oil in various equipment to optimal conditions. In this case, only a small percentage of the total oil mass requires regeneration, as indicated in the chart, which is not significant.

Regarding the oil requiring treatment, approximately 90% of the indicated value is due to air gas saturation in oil. This is a minor issue that does not require significant attention.



BHT (Butylated Hydroxytoluene) inhibitor is a food-grade chemical compound. This inhibitor is added to oil using specialized treatment units to prevent oxidation and degradation. To date, only the percentage of inhibitor indicated in the graph needs to be added to the total oil mass, which is expected to be addressed.



Degassing and/or Regeneration Program

18,000 liters of oil were treated in transformer T1SH, located at San Pedro Transforming Substation.

74,500 liters of oil were treated in transformer T1VL, located at Villa Lía Transforming Substation, and 75,000 liters of oil were treated in transformer T2BG, located at Bragado Transforming Substation.

Additionally, 30,000 liters of oil stored in tanks at Luján Transforming Substation were treated. All these transforming substations are located in the Province of Buenos Aires.

Maintenance Management System

The Maintenance and Operations Management System of Transener S.A. consists of four integrated modules within the SAP Fiori platform, covering service updates, maintenance indices, work licenses, and penalties.

Since 2023, the company has been working on the implementation of the new SAP S/4HANA system to optimize the operation and maintenance of the electrical transmission system. This project aims to simplify administrative processes through redefinition and technological updates, leading to greater operational efficiency. The new system is expected to go live in early 2025.

Failure Analysis

We prepared a failure analysis report (TNR417_24), which resulted in technical recommendations, including changes in procedures, implementation of best maintenance practices, and adjustments to the testing philosophy. We established the corresponding Corrective and Preventive Actions for implementation.

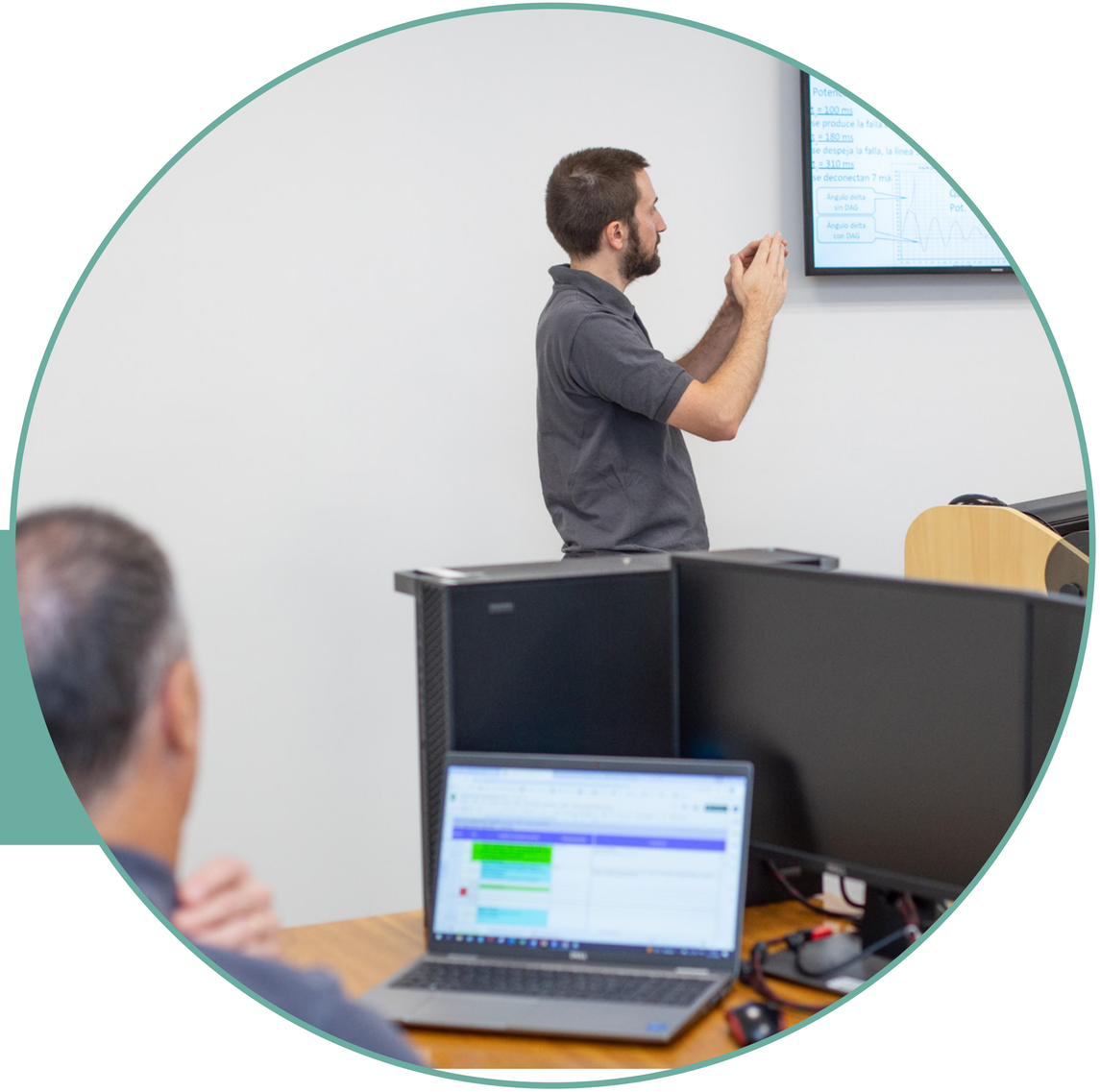
Additionally, within Maintenance Support, we worked on improving the collection, processing, and visualization of data to identify the root causes of failures and outages. To this end, we conducted follow-up meetings with the relevant departments, reviewing major outages that prompted discussions on various issues and the implementation of necessary actions to prevent future occurrences.

Our Future

As part of our cultural transformation process and looking forward, we drive projects and programs that span across all areas of our company.

- **Asset Management Strategy Migration (MEGA) Project**
- **Efficient Transformation Streamlining Administration (TESLA) Project**
- **Let's be Safe**
- **Knowledge Management**
- **Risk Management**

The Asset Management Strategy Migration (MEGA) project is a research and development project primarily aimed at achieving best asset management practices to optimize our service quality levels. To this end, we have changed and optimized the working system in order to reduce the level of preventive intervention on assets, transitioning to predictive maintenance (based on condition). These efforts have allowed us to minimize maintenance tasks performed under frequency and task lists, seeking to map the health of our assets to intervene as needed, from their design to their final disposal.



How does MEGA work?

This project involves research and operational teams, strategically coordinated with working plans and periodically pre-defined and monitored actions in order to attain the proposed objectives.

RESEARCH AND DEVELOPMENT DEPARTMENT

8 TEAMS

70 EMPLOYEES FROM TRANSENER'S DIFFERENT AREAS AND DEPARTMENTS

4 TEAMS
RESEARCH PROFESSIONALS

3 EQUIPOS
OPERATING PROFESSIONALS

Coordinated by a Strategic Action Committee, the teams work with ongoing feedback. They conduct research and analyses on the needs for improvement in assets and carry out operating tasks, based on a health analysis of such assets, looking to implement improvements.

With MEGA, we managed to:

- Reduce the number of land and air transfers for preventive maintenance.
- Reduce periods of equipment scheduled unavailability entailing less efficient energy dispatch.
- Achieve the Zero Paper goal by entirely eliminating work orders and defect reports in paper format.
- Decrease the number and length of aerial rounds by replacing manned aircraft with unmanned aerial vehicles (UAV).
- Implement the use of augmented reality devices for online remote assistance at 3 transforming substations.
- Conduct experimental flights with several UAV technologies.
- Incorporate artificial intelligence (AI) software for automatic recognition of anomalies in photos and videos, recognized by the Electric Power Research Institute (EPRI).
- Carry out field measurements for early detection of SF6 gas.

Currently, one of the main emerging aspects of the progress made against the MEGA project lies in the need to delve into:

- **Implementation of an Asset Performance Management (APM) tool**
- **Progress with SAP mobility**
- **Process digitization**
- **Improvements in databases**
- **Technical and administrative network connectivity**
- **Diagnosis tests and proof of concept of unprecedented developments**
- **Online monitoring of operating variables of our main in-service assets**
- **And online remote assistance of collaborators with Peer to Peer (P2P) technology.**

TESLA

The Efficient Transformation Streamlining Administration (TESLA) project was launched in April 2023, leveraging the SAP upgrade to enhance the Company's processes that support the operation and maintenance of the high-voltage system.

This transformation is based on three pillars:

- Information
- Control
- Efficiency

People from all areas of Transba worked in teams to analyze which processes could be improved and submitted projects to do so through standardized and simplified solutions, including:

- Improvements in Fixed Asset management and lifespan tracking by ensuring traceability of Equipment, Materials, and Fixed Assets maintenance movements.
- Creation of new Cost Centers and Benefit Centers, allowing for the determination of results per Transforming Substation.
- Optimized tracking of investments by consolidating and managing them in a single location.
- Standardized handling of Work Orders, segmented by origin (corrective, preventive, predictive, Capex). Improved data management in PM Notifications for Defects and Service Requests.
- Pre-booked material consumption from warehouses directly through the Work Order, ensuring Registration and Traceability before physical withdrawal.
- 70% reduction of the operating system's non-standard solutions.

These improvements took effect in January 2025 with the go-live of the new SAP system, implemented by Accenture and Iquant.

As we look ahead to 2035, we will continue working toward greater operational efficiency by developing and designing new processes or improving existing ones.

Estemos Seguros

Let's be Safe continues to evolve with a clear focus on people's commitment to strengthening a safe work culture. To achieve this, and with an eye on Transener/Transba 2035, the goal is to enhance agility in identifying, reporting, and investigating events through the implementation of a management platform that enables real-time data visualization and facilitates data-driven decision-making.

Additionally, efforts are being made to strengthen employees' technical knowledge through innovative training programs—both in terms of content and tools—tailored to the organization's current needs. Field presence is also being reinforced, promoting collaborative work in task analysis to establish safe and sustainable practices.

This comprehensive approach not only optimizes safety management but also lays the foundation for its ongoing development in the future.

Programa de Gestión del Conocimiento

This program is based on the necessary and mandatory training for each Transener's member to be able to carry out their work in the most updated and effective manner.

The Knowledge Management Matrix has 6 modules that are shared with all the organization's members and 6 specific modules according to different areas. These modules cover technical topics with training tailored to the specific needs of each area and also provide training in management topics aimed at developing soft skills.

Aligned with the transformation journey the company has already embarked on, we are committed to continuously strengthening our learning capabilities, fostering collaboration across generations, and ensuring the effective transfer of key knowledge for our operations. We are building a culture where knowledge is not only acquired but also shared and strategically applied to drive efficiency, innovation, and safety across all our activities. In doing so, we ensure that the talent and expertise gained at Transener serve as a solid foundation to face future challenges and establish ourselves as leaders in high-voltage energy transmission.

Gestión de Riesgos

The cultural transformation engrained in Transener 2035 VISION has Risk Management embedded in its core DNA. The definition of strategic and operational objectives, the identification, classification, and evaluation of stakeholders, along with the categorization of risks by area and the careful design, implementation, and follow up of monitoring and control actions, allow us to make the most of this powerful tool.

Financial Information

Below you will find the Consolidated Statements of Comprehensive Income of Compañía de Transporte de Energía Eléctrica en Alta Tensión Transener S.A. and the related Consolidated Balance Sheets and Consolidated Statements of Changes in Shareholders' Equity, and Cash Flows for the fiscal year ended December 31, 2024, which arise from the Consolidated Financial Statements as of December 31, 2024.

CONSOLIDATED COMPREHENSIVE INCOME STATEMENT

For fiscal years ended December 31, 2024 and 2023 (stated in thousands of Pesos)

CONSOLIDATED RESULTS	12.31.2024	12.31.2023
Revenues	340,071,594	284,076,206
Operating costs	-206,092,787	-222,089,003
Gross profit	133,978,807	61,987,203
Administrative expenses	-26,795,194	-29,256,189
Other operating income (expense)/, net	5,683,556	-2,664,776
Operating income	112,867,169	30,066,238
Finance income	32,255,488	80,623,701
Finance costs	-7,134,220	-26,070,560
Other financial results	-8,954,928	-3,175,758
Loss on net monetary position	-22,979,749	-57,062,313
Income before tax	106,053,760	24,381,308
Income tax	-35,812,180	-10,057,132
Profit for the year from continuing operations	**70,241,580**	**14,324,176**

Profit for the year attributable to:	12.31.2024	12.31.2023
Owners of the company	70,241,580	14,324,176
Total for the year	70,241,580	14,324,176

Other comprehensive income	12.31.2024	12.31.2023
Items that will not be reclassified to profit or loss		
Recognition of actuarial gains (losses) from employee benefit plans	-730,352	-602,768
Tax effect of actuarial gains (losses) from employee benefit plans	255,623	210,969
Other comprehensive loss, net of taxes	-474,729	-391,799
Comprehensive income/(loss) for the year	69,766,851	13,932,377

COMPREHENSIVE INCOME/(LOSS) FOR THE YEAR ATTRIBUTABLE TO:	12.31.2024	12.31.2023
Owners of the company	69,766,851	13,932,377
Total for the year	69,766,851	13,932,377
Comprehensive earnings for the year per basic and diluted share attributable to the owners of the Company ($ per share):	156.89	31.33

CONSOLIDATED BALANCE SHEET

As of December 31, 2024 and 2023 (stated in thousands of Pesos)

ASSETS	12.31.2024	12.31.2023
Non-current assets		
Property, plant and equipment	621,618,151	607,365,342
Inventories	39,361,502	29,438,499
Other receivables	4,718,940	7,610,590
Total Non-current assets	665,698,593	644,414,431
Current Assets		
Trade accounts receivables	65,310,324	61,804,110
Other receivables	13,718,559	23,143,256
Investments at fair value	-	7,715,759
Cash and cash equivalents	100,231,117	28,882,587
Total Current assets	179,260,000	121,545,712
Total assets	**844,958,593**	**765,960,143**

LIABILITIES	12.31.2024	12.31.2023
Non-current liabilities		
Deferred tax liabilities	89,763,945	96,802,251
Employee benefits payable	16,046,431	14,495,109
Contract liabilities	5,894,310	6,410,263
Trade accounts payable	553,518	1,393,457
Total Non-current liabilities	112,258,204	119,101,080
Current liabilities		
Loans	1,503,726	1,988,213
Préstamos	-	544,291
Income tax liability	45,455,477	14,753,040
Taxes payable	5,681,162	1,643,350
Payroll and social security taxes payable	27,148,101	24,480,766
Employee benefits payable	4,011,608	3,623,777
Contract liabilities	471,282	457,876
Trade accounts payable	28,905,879	49,611,447
Total Current liabilities	113,177,235	97,102,760
Total Liabilities	**225,435,439**	**216,203,840**
EQUITY	**12.31.2024**	**12.31.2023**
Share capital	444,674	444,674
Share capital adjustment	257,371,172	257,371,172
Legal reserve	25,484,391	24,768,182
Optional reserve	15,009,959	14,618,161
Voluntary reserve	266,456,066	253,239,897
Other comprehensive income (loss)	-15,484,688	-15,009,959
Retained earnings	70,241,580	14,324,176
Total equity	**619,523,154**	**549,756,303**
Total Equity and liabilities	**844,985,593**	**765,960,143**

CONSOLIDATED STATEMENT OF CHANGES IN SHAREHOLDERS' EQUITY

For fiscal years ended December 31, 2024 and 2023 (stated in thousands of Pesos)

	Share capital	Share capital adjustment	Legal reserve	Optional reserve	Voluntary reserve	Other comprehensive income (loss)	Retained earnings	Total equity
Balance as of December 31, 2022	**444,674**	**257,371,172**	**24,188,393**	**11,980,090**	**244,862,092**	**(14,618,160)**	**11,595,665**	**535,823,926**
Ordinary General Meeting of Shareholders held on April 19, 2023:								
- Legal reserve	-	-	579,789	-		-	(579,789)	-
- Optional reserve	-	-	-	2,638,071	-	-	(2,638,071)	-
- Voluntary reserve	-	-	-	-	8,337,805		(8,377,805)	-
Income for the year	-	-	-	-	-	-	14,324,176	14,324,176
Otros resultados integrales del ejercicio	-	-	-	-	-	(391,799)	-	(391,799)
Balance as of December 31, 2023	**444,674**	**257,371,172**	**24,768,182**	**14,618,161**	**253,239,897**	**(15,009,959)**	**14,324,176**	**549,756,303**
Ordinary General Meeting of Shareholders held on April 24, 2024:								
- Legal reserve	-	-	716,209	-	-	-	(716,209)	-
- Optional reserve	-	-	-	391,798	-	-	(391,798)	-
- Voluntary reserve	-	-	-	-	13,216,169	-	(13,216,169)	-
Income for the year	-	-	-	-	-	-	70,241,580	70,241,580
Other comprehensive income (loss) for the year	-	-	-	-	-	(474,729)	-	(474,729)
Balance as of December 31, 2024	**444,674**	**257,371,172**	**25,484,391**	**15,009,959**	**266,456,066**	**(15,484,688)**	**70,241,580**	**619,523,154**

CONSOLIDATED STATEMENT OF CASH FLOWS

For fiscal years ended December 31, 2024 and 2023 (stated in thousands of Pesos)

Cash flows from operating activities	12.31.2024	12.31.2023
Comprehensive income/(loss) for the year	69,766,851	13,932,377
Reconciliation adjustments for:		
Depreciation of property, plant and equipment	38,443,569	36,240,341
Provisions	914,565	1,653,195
Allowance for bad debts	57,875	386,079
Employee benefits plan	15,494,829	17,024,684
Income tax expense accrued during the year	35,812,180	10,057,132
Loans financial results	48,887	1,820,741
Other financial results	-4,469,416	-28,908,727
Interest and foreign exchange results generated by investments at fair value	-827,131	-4,676,534
Interest and foreign exchange results generated by investments at amortized cost	-622	-2,865
Interest and foreign exchange results generated by mutual funds	-15,779,984	-27,018,468
Interest from cash and cash equivalents – Time deposits	-3,608,410	-
Financial results from cash and cash equivalents	-21,053	-144,617
Other comprehensive results	474,729	391,799
Interest on tax liabilities	752.840	1.271.487
Gain on net monetary position	22.979.749	57.062.313
Changes in operating assets and liabilities:		
Increase in trade accounts receivables	-53,181,481	-78,011,097
Increase in trade accounts receivables	-862,086	-26,536,689
Increase in other receivables	11,624,726	53,517,795
Decrease in liabilities contracts	-502,547	-815,855
Increase in payroll and social security taxes payable	18,895,178	21,563,851
Increase in taxes payable	7,196,373	848,893
Decrease in employee benefits payable	-1,047,220	-2,282,758
Income tax payment	-7,026,738	-4,230,069
Net cash generated by operating activities	136,201,793	44,376,319
CASH FLOWS FROM INVESTING ACTIVITIES	12.31.2024	12.31.2023
Acquisition of property, plant and equipment	-47,901,624	-36,400,256
Increase in inventories	-15,254,403	-6,776,378
Decrease/(Increase) in investments at fair value	5,783,406	-231,251
Decrease in investments at amortized cost	312	1,439
Net cash used in investing activities	-57,372,309	-43,406,446
CASH FLOWS FROM FINANCING ACTIVITIES:	12.31.2024	12.31.2023
Increase in loans	-	3,445,000
Payments of loans - Capital	-272,172	-4,614,021
Cancelación de préstamos - Intereses	-110,213	-1,541,893
Payments of lease liabilities	-530,209	-464,527
Net cash used in financing activities	-912,594	-3,175,441
Increase/(Decrease) in cash and cash equivalents	77,916,890	-2,205,568
Financial results from cash and cash equivalents	-6,568,360	-3,764,173
Cash and cash equivalents at the beginning of the year	28,882,587	34,582,328
Cash and cash equivalents at year-end	100,231,117	28,882,587
NON CASH SIGNIFICANT TRANSACTIONS:		
Acquisition of property, plant and equipment	-5,547,594	-7,801,444
Decrease in other receivables	5,547,594	7,801,444
Total	-	-

General Considerations

Compensation of the Board of Directors and Main Executives

In accordance with Section 29 of the Company's By-laws, the compensation of the members of the Board of Directors is established by the Shareholders' Meeting, complying in turn with the provisions under section 261 of the Argentine Companies Law No. 19,550.

As regards executive staff, compensation consists in a monthly salary and a variable annual payment. The monthly salary is based on the characteristics and duties inherent to the position as well as the qualifications, competencies and experience of each executive. The annual variable payment comprises a bonus subject to objectives related to Transener's and its various departments' operational and financial performance. The Company does not have in place any stock option scheme.

Dividend policy

The Argentine Companies Law requires that no less than 5% of the realized and liquid profits disclosed in the statement of income for the year should be maintained as a statutory reserve up to 20% of the Company's capital stock. The declaration and payment of dividends on the Company's common shares are determined through the vote of a majority of shareholders who are in possession of said shares and who vote as a single class.

Internal Control

Transener has processes in place underpinned by systems and procedures conceived in accordance with basic principles of internal control. Besides, the Company has an Internal Audit area which carries out independent and unbiased assurance and consulting activities and which was conceived to add value and enhance the organization's operations. Its mission is to help the Company accomplish its goals, providing a systematic and disciplined approach to assess and enhance the effectiveness and efficiency of control and governance processes.

Audit Committee

In line with the terms of article 109 of the Capital Markets Law, Transener has an Audit Committee, which is composed of three regular members, most of whom are independent according to the independence criteria stipulated by the rules of the CNV. The members of the Audit Committee have professional experience in financial, accounting, legal and/or business matters. Every year, subsequent to the Company's Ordinary Shareholders' Meeting and Special Class A and B Shareholders' Meetings, the Company's Board of Directors appoints the directors who shall make up the Audit Committee.

On March 4, 2024, the Audit Committee approved its action plan for the year 2024, and issued its annual report for fiscal year 2023 giving an account of the treatment afforded to the issues for which it is responsible.

Supervisory Committee

Transener's internal oversight duties have been entrusted to a Supervisory Committee made up by three regular Statutory Auditors and three alternate Statutory Auditors appointed by the Ordinary Special Class A and B Shareholders' Meetings for the term of one fiscal year in office, subject to indefinite re-election in accordance with the Company's By-law.

Results of Operations

The Company's consolidated net profit attributable to its owners for fiscal year ended December 31, 2024 amounted to $70,242 million.

Consolidated revenues for fiscal year ended December 31, 2024 totaled AR$ 340,072 million, representing a 19.7% increase relative to the AR$284,076 million posted in fiscal year 2023.

Revenues from regulated sales for fiscal year ended December 31, 2024 totaled AR$ 301,260 million, representing a 19.0% increase relative to the AR$253,256 million posted in fiscal year 2023, due to the effect of tariff adjustments, net of inflation.

Revenues from non-regulated sales totaled AR$38,811 million, representing a 25.9% increase relative to the AR$30,820 million posted in fiscal year 2023 primarily due to the effect of tariff adjustments in the Fourth Line, Choele Choel, Puerto Madryn and TIBA, net of inflation.

Consolidated operating costs totaled AR$232,888 million, representing a 7.3% decrease relative to the AR$251,345 million posted in fiscal year 2023. This decrease was primarily driven by a reduction in equipment maintenance costs (in 2023, the highest repair costs were incurred for synchronous compensators 3 and 4 at Ezeiza transforming substation) and in payroll costs.

Consolidated other operating revenues/(expenses), net for fiscal year ended December 31, 2024 amounted to a gain of AR$5,684 million compared to a loss of AR$2,665 million posted in the previous fiscal year, primarily due to an increase in the recovery of claims and in gains from the sale of fixed assets.

As a consequence of the above-mentioned factors, our consolidated operating profit for fiscal year ended December 31, 2024 amounted to AR$112,867 million, 275.4% higher than the AR$30,066 million recorded in fiscal year 2023.

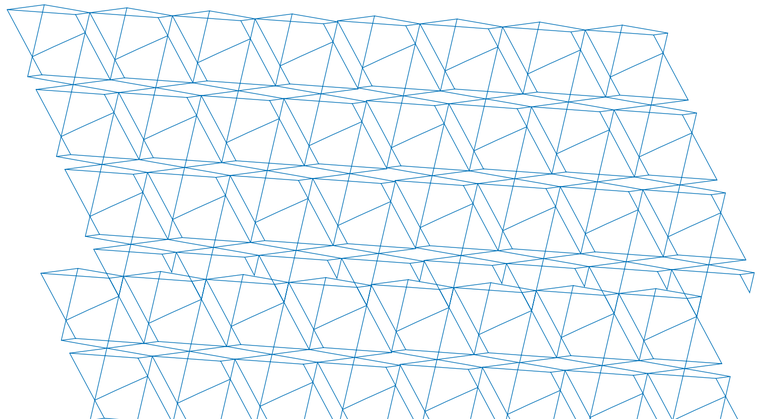
Consolidated financial results for fiscal year ended December 31, 2024 amounted to a loss of AR$6,813 million, 19.9% higher than the AR$5,685 million recorded in the previous fiscal year, primarily due to an increased exchange loss and a decrease in CAMMESA's late payment interest, net of inflation.

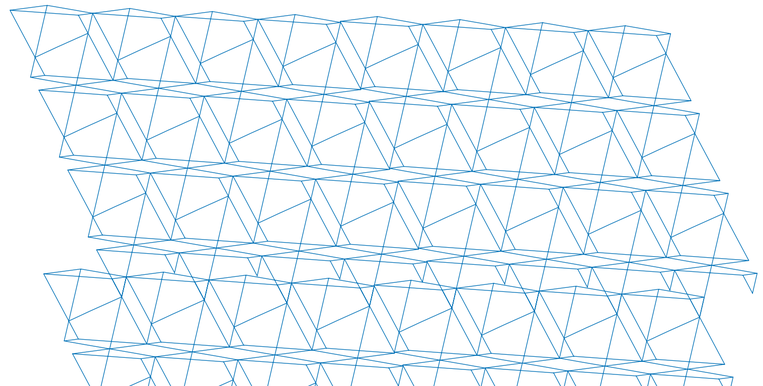
Consolidated income tax expense for fiscal year ended December 31, 2024 amounted to AR$35,812 million, 256.1% higher than the AR$10,057 million recorded in fiscal year 2023, primarily due to an increase in income before taxes.

COMPARATIVE RATIOS

	Separate		Consolidated	
	2024	2023	2024	2023
Solvency (a)	366 %	339 %	275 %	254 %
Indebtedness (b)	27 %	30 %	36 %	39 %
Current liquidity (c)	132 %	101 %	158 %	125 %
Equity multiplier (d)	79 %	77 %	73 %	72 %
Non-Current Assets / Total Assets (e)	85 %	89 %	79 %	84 %
Return on equity (f)	17 %	3 %	19 %	5 %
Financial leverage (g)	18.4 x	1.3 x	21.2 x	2.5 x
Asset turnover (h)	0.3 x	0.2 x	0.4 x	0.4x

(a) Solvency: Shareholders' Equity / Total Liabilities
(b) Indebtedness: Total Liabilities / Shareholders' Equity
(c) Liquidity: Current Assets / Current Liabilities
(d) Equity multiplier: Shareholders' Equity / Total Assets
(e) Fixed Asset to Equity Capital: Non-Current Assets / Total Assets
(f) Return on Equity: Net income excluding Income tax / Shareholders' Equity excluding comprehensive income for the year
(g) Financial leverage: EBITDA (1) / Interest expense generated by liabilities
(h) Asset turnover: Revenues / Total Assets
(1) EBITDA is calculated as operating income before depreciation





COMPARATIVE BALANCE SHEET INFORMATION (IN THOUSANDS OF PESOS)

(IN THOUSANDS OF PESOS)

	Separate		Consolidated	
	2024	2023	2024	2023
Current assets	118,822,135	79,028,894	179,260,000	121,545,712
Non-current assets	670,007,038	632,978,311	665,698,593	644,414,431
Total assets	**788,829,173**	**712,007,205**	**844,958,593**	**765,960,143**
Current liabilities	90,341,641	78,026,460	113,177,235	97,102,760
Non-current liabilities	78,964,378	84,224,442	112,258,204	119,101,080
Total liabilities	**169,306,019**	**162,250,902**	**225,435,139**	**216,203,840**
Shareholders' equity	619,523,154	549,756,303	619,523,154	549,756,303
Total	**788,829,173**	**712,007,205**	**844,958,593**	**765,960,143**

COMPARATIVE STATEMENT OF OPERATIONS INFORMATION (IN THOUSANDS OF PESOS)

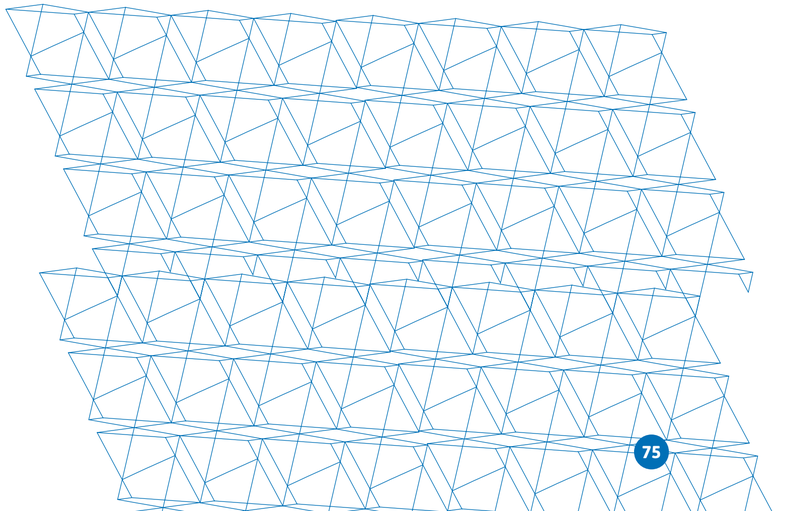
(IN THOUSANDS OF PESOS)

	Separate		Consolidated	
Continuing operations	2024	2023	2024	2023
Operating income	63,812,068	1,234,615	112,867,169	30,066,238
Financing and holding gains (losses)	1,344,021	(3,135,095)	(6,813,409)	(5,684,930)
Subtotal	65,156,089	(1,900,480)	106,053,760	24,381,308
Share of profit or loss of subsidiaries	28,387,499	16,431,204	-	-
Income before tax	93,543,588	14,530,724	106,053,760	24,381,308
Income tax	(23,302,008)	(206,548)	(35,812,180)	(10,057,132)
Net income for the year from ordinary operations	70,241,580	14,324,176	70,241,580	14,324,176
Other comprehensive income (loss) for the year, net of taxes	(474,729)	(391,799)	(474,729)	(391,799)
Total comprehensive income for the year	**69,766,851**	**13,932,377**	**69,766,851**	**13,932,377**

COMPARATIVE STATEMENTS OF CASH FLOWS INFORMATION (IN THOUSANDS OF PESOS)

(IN THOUSANDS OF PESOS)

	Separate		Consolidated	
	2024	2023	2024	2023
Net cash provided by operating activities	90,107,568	25,051,409	136,201,793	44,376,319
Cash flows and cash equivalents applied to investment activities	(40,074,439)	(23,507,368)	(57,372,309)	(43,406,446)
Cash flows and cash equivalents applied to financing activities	(912,594)	(3,175,441)	(912,509)	(3,175,441)
Financial results from cash and cash equivalents	(2,881,816)	(2,627,492)	(6,568,360)	(3,764,173)
Cash flows and cash equivalents at the beginning of the fiscal year	18,051,564	22,310,456	28,882,587	34,852,328
Cash and cash equivalents at fiscal year end	**64,290,283**	**18,051,564**	**100,231,117**	**28,882,587**



Future Outlook

The Company continues to render operation and maintenance services for the Extra High-voltage Trunk Distribution System in the Province of Buenos Aires exhibiting adequate performance in terms of service quality.

As described in the "Tariffs" section of this annual report, successive resolutions issued by competent authorities introduced changes to the tariff scheme and the hourly remuneration values. This included the suspension of scheduled tariff adjustments for May, June, and July 2024, as well as the modification of the adjustment mechanism initially planned for July 2024. The Company strongly opposed these suspensions and the modification of the adjustment mechanism, urging ENRE to take measures to restore its revenues in accordance with ENRE Resolutions No. 104/2024 and 105/2024, as these measures significantly impact the investment plan. Subsequently, from August onward, successive resolutions established monthly increases in hourly remuneration values.

On the other hand, as of the date of this annual report, the Company has not experienced any delays in the collection of its remuneration. Although the current transition tariff contemplates a rate of return for the Company and provides it with the ability to meet its existing commitments with suppliers of goods and services and go on with the execution of projects underway, it also poses an opportunity to strategically rethink the investment plan based on a more restrictive scenario.

Our proposed investment plan primarily intended to resume the strategy to mitigate the risks associated with the obsolescence of facilities and equipment, as well as to extend their useful life and technological adequacy. Our transition proposal also envisaged the recognition of a rate of return aligned with the tariff principles set forth in Law 24,065, since the current one is below the market rate.

We requested that both issues be reviewed by ENRE. In turn, we will require that they be considered in the five-year tariff review process that should be carried out by December 31, 2024, based on the principles established in Law No. 24,065 and applicable laws and regulations.

It is essential that we resume an investment plan that will lead to mitigate equipment and facility obsolescence, and ensure the continuity of the required improvements and adjustments. Such investment plan encompasses the renewal of switchyard, measurement and control units which have already exhausted their useful lives, replacing them with other more modern pieces of equipment capable of responding to the network's high operational demands. Likewise, public safety projects have high priority, in line with our strong commitment to this area.

Against this backdrop, the Company will continue adopting systems and technologies which provide the highest reliability and predictability levels in the supply of the power transmission service. The Company will also keep strengthening its organizational culture based on a robust cost awareness policy that will lead to increased efficiency levels.

Apart from the effort to neutralize and revert the obsolescence process, given the infrastructure limitations existing in the High Voltage and Trunk Distribution Transmission System in the several regions of the country, hindering the efforts to satisfy demand growth with operational safety and ensure a cost-effective dispatch, the Company has developed a 10-year power transmission expansion plan, together with several electricity transmission companies under the umbrella of ATEERA. Such plan was submitted to the Secretariat of Energy, CAMMESA and the Federal Energy Commission, in an attempt to create a road map that reflects the short- and medium-term network requirements and arrange works by priorities, based on criticality, while securing in advance the resources required for completion, considering the long execution terms and substantial financing that such works require.

Our company is currently modernizing its management model. Some of its main actions in this regard include reshaping our key internal processes and making a strong investment in human capital. In this vein, we have launched the Transener/Transba 2035 project, through which we aim to project ourselves in the long term by pursuing agility, efficiency, and value creation for our shareholders, users, customers, and employees, based on the provision of a public service under world-class quality and reliability standards and the provision of outstanding non-regulated services.

This project encompasses a cultural transformation and is embodied in the following initiatives driving this vision:

MEGA
Embracing the most efficient asset management technologies. This project represents a cutting-edge initiative in the local and regional market, not only because of its conception but also because of its size and stated goals, seeking to achieve the highest excellence in the operation and maintenance of High-voltage Power Transmission Systems.

Let's be Safe
Further to the cultural change, incorporating safety as a value to be considered across all actions carried out at the workplace.

Knowledge Management
Strengthening knowledge development across all areas through training and the use of available technology. In this regard, we have defined different lines of action: Development of Knowledge Matrix by position, Specific Training Cycles, Case Method, Virtual Library Development, and Knowledge Forums.

TESLA
Enhancing the operation and maintenance of the electric power transmission system through the simplification of administrative processes by redefining and updating them from the technological standpoint, with a broad scope that includes all support processes for operational tasks.

Risk Management
A model to instill appropriate risk management awareness in each employee. The efficiency of this model, through the implementation of suitable monitoring and prevention measures, goes beyond the financial investment that is usually required, and is supported by our vision of a strong cultural change. In this respect, we continue pursuing contingency plans that allow us to take immediate actions upon situations that may arise, in spite of the risk mitigation strategies in place.

On the other hand, our human capital investment is supported by key personnel retention pillars by developing benefits that offer value to the most outstanding employees, making broad and extensive investments in technical and management training, and launching the New Professionals Program by mid-2023, to attract the talents that in the future will contribute to take the Company to the forefront in management.

Based on the foregoing, the Company expects to develop its business plan, ensuring an outstanding service quality and expecting to conclude the Five-year Tariff Review Process in the short term, with the ensuing definition of new tariffs. This will allow the Company to maintain an outstanding service quality as it has done so far, while also achieving fair and reasonable profitability levels, within a foreseeable framework and with an adequate tariff protection against rising inflation at the local level, in accordance with the terms of Law No. 24,065.

Buenos Aires, March 5, 2025


Transener